COUNTY OF LOUDOUN

BOARD OF SUPERVISORS

March 24, 2016
BUDGET WORK SESSION PACKET

- March 24, 2016 FY 2017 Budget Work Session Agenda
- Toteboard Summary as of March 15, 2016 Work Session
- MEMO – Updated FY 2017 County Revenue Projections
- MEMO – FY 2017 Loudoun County Public School Budget Request Status
- MEMO – Request for allocation of Restricted Transit Occupancy Tax (TOT) funds (Waterford Foundation)
- MEMO – CIP Funding Scenario #2
- FY 2017 Proposed Budget Questions, Packet 5
- FY 2017 LCPS Proposed Budget Questions, Packet 5
- Budget Question Database as of 03/22/2016

FY 2017 Proposed Budget

Loudoun County Government Center, Board Room

Work Session Agenda

March 24, 2016, 6:00 p.m. (Thursday)

1. Call to Order – Chair Randall, Loudoun County Board of Supervisors
2. Staff Update – Erin McLellan
3. Discussion of Other Departments – By Exception
   - **Building & Development**
     - Department Budget: 5-2
   - **Commonwealth's Attorney**
     - Department Budget: 2-16
   - **County Attorney**
     - Department Budget: 1-18
   - **Elections and Voter Registration**
     - Department Budget: 1-22
   - **Extension Services**
     - Department Budget: 3-2
   - **Finance & Procurement**
     - Department Budget: 1-28
   - **Health Services**
     - Department Budget: 3-20
   - **Juvenile Court Services Unit**
     - Department Budget: 2-48
   - **Mapping & Geographic Information Systems**
     - Department Budget: 5-16
4. Miscellaneous (Budget Page: 6-2)
5. Other Funds (Budget Page: 14-2)
   - Restricted Use Transient Occupancy Tax Fund
6. Loudoun County Public Schools
7. Wrap-up

DEPARTMENT OF MANAGEMENT AND BUDGET

MEMORANDUM

DATE:	March 22, 2016
TO:	Board of Supervisors
FROM:	Erin McLellan, Director, Department of Management and Budget
RE:	March 15, 2016 Budget Work Session Toteboard Transmittal
CC:	Board Aides, Tim Hemstreet, County Administration Staff, Operating Budget Staff, Capital Budget Staff

At the March 15, 2016 Budget Worksession, the Board took straw votes which resulted in a net increase to date of $3,487,437 in local tax funding. As such the resulting tax rate would be $1.139, which would round to $1.14. At the rate of $1.14, there is a remaining $1,944,063 of available local tax funding that can still be allocated without affecting the tax rate.

All straw vote actions to date have impacted County Government operations. No change has been made to the proposed school transfer or the proposed split of local tax funding.

The toteboard as it currently stands is attached for your reference.

FY 2017 Budget Deliberations - Real Property Tax Rate Impacts				
Current Tax Rate:				$1.135
New tax rate, with straw vote changes:				$1.139
$ increase needed to trigger next $0.001 tax rate increase				$857,763
Required for each $0.001 Reduction:				$1,086,300
New tax rate rounded to half-cent:				$1.140
Available FY17 Balance @ rounded tax rate:				$1,944,063
Straw Vote Actions	**Motion**	**2nd**	**Vote**	**Impact**
March 2, 2016 Worksession				
Begin budget deliberations at the real property tax rate of $1.135 and the appropriations proposed in the FY 2017 Proposed Budget	PR	ML	7-0-2 (Buffington & Higgins absent)	
March 7, 2016 Worksession				
Direct County Admin to transition from pay for performance to merit system	PR	ML	9-0	
Reduce pay raise by $1M to 2.5%	ML	RM	6-3 (Randall, Saines & Umstattd opposed)	$1,000,000
Add 6 FTE and $411,900 for MHSADS CLEAR and ADC Support positions	RB	TB	9-0	($411,900)
Add 2 FTE and $170,312 for Residential Support Program	KS	KU	(No vote. See motion to table below)	
Motion to table previous motion	GH	RB	5-4 (Meyer, Randall, Saines, & Umstattd opposed)	
Add $211,200 for full time Operational Medical Director	SV	KU	9-0	($211,200)
Add 1.07 FTE and $76,600 for HR Admin Assistant	SV	KU	8-1 (Meyer opposed)	($76,600)
Add 1.07 FTE and $97,500 for Payroll Assistant	SV	KU	3-6 (Buffington, Buona, Higgins, Letourneau, Meyer, & Saines opposed)	
Add 1.07 FTE and $92,900 for QA/QI Officer	SV	KU	7-2 (Higgins & Meyer opposed)	($92,900)
Add 1.00 FTE and $98,500 for Security Program Improvements	RB	KU	9-0	($98,500)
Add $403,400 for ERP Production Support	ML	KU	(No vote. See motion to table below)	
Motion to table previous motion	GH	RM	9-0	
Add 3.36 FTE and $671,400 for the Business Licensing Enforcement Unit	TB	KS	(Higgins requested motion be divided. See below)	
Add 1.00 FTE and $60,300 for an ADC Senior Cook	TB	KS	4-5 (Buona, Higgins, Meyer, Umstattd, & Volpe opposed)	
Add 2.24 FTE and $505,700 for two Traffic Safety Deputies	TB	KS	4-5 (Buona, Higgins, Meyer, Randall, & Volpe opposed)	
Add 1.00 and $68,900 for LCSO Administrative Assistant	TB	KS	9-0	($68,900)
Friendly Amendment: Reduce motion on Business Licensing Enforcement Unit to 1.12 FTE and $207,537	RB		7-2 (Higgins & Meyer opposed)	($207,537)
Add 1.12 FTE and $172,700 for Juvenile Sex Crimes Detecti	KS	ML	9-0	($172,700)
Add 1.12 FTE and $207,700 for Community Resource Deputy	KS	ML	8-1 (Higgins opposed)	($207,700)
Add 1.12 FTE and $196,200 for SRO Floater	KS	ML	4-5 (Buffington, Buona, Higgins, Letourneau, & Meyer opposed)	

Straw Vote Actions	Motion	2nd	Vote	Impact
March 10, 2016 Worksession				
Add 1.00 FTE and $104,400 for Senior Traffic Engineer	RM	RB	9-0	($104,400)
Add 1.00 FTE and $114,500 for Regional Programs Coordinator	RM	TB	9-0	($114,500)
Add 0.53 FTE and $23,900 for Emergency Assistance Program Specialist	KU	PR	9-0	($23,900)
Add 1.00 FTE and $94,700 for Senior Facilities Program Manager	ML	TB	9-0	($94,700)
Add 3.00 FTE and $229,200 for Systems Analyst; Accounts Assistant; and Information Services Assistant	SV		(motion died due to lack of second)	
Add 1.00 FTE and $86,800 for Systems Analyst	SV	GH	9-0	($86,800)
Add 1.00 FTE and $74,400 for Accounts Assistant	RB	TB	9-0	($74,400)
Add 1.00 FTE and $68,000 for Information Services Assistant	SV	TB	3-6 (Buona, Higgins, Letourneau, Meyer, Saines, & Umstattd opposed)	
Add 1.07 FTE and $56,100 for Dispatcher in Animal Services	KS	ML	5-4 (Buffington, Buona, Higgins, & Randall opposed)	($56,100)
Add 7.38 FTE and $719,700 for Sterling Library Expansion	KS	ML	9-0	($719,700)
Add 1.53 FTE and $110,600 for Sterling Library Expansion - Enhanced Staffing	KS	SV	5-4 (Buffington, Buona, Higgins, & Letourneau opposed)	($110,600)
Add 6.00 FTE and $737,000 for Athletic Field Maintenance	ML	RB	(substitute motion made by RM. See below)	
Substitute Motion: Add 2.00 FTE and $420,000 for Athletic Field Maintenance	RM	KU	2-7 (Buffington, Buona, Higgins, Letourneau, Randall, Saines, & Volpe opposed)	
Substitute Motion: Add 3.00 FTE and $472,700 for Athletic Field Maintenance	GH	RM	5-4 (Buffington, Buona, Letourneau, & Saines opposed)	($472,700)
Substitute Motion: Add 2.00 FTE and $193,500 for Athletic Field Maintenance	ML	RB	4-5 (Higgins, Meyer, Randall, Umstattd, & Volpe opposed)	
Substitute Motion: Add 1.00 FTE and $122,800 for Athletic Field Maintenance	ML	KS	5-4 (Higgins, Meyer, Umstattd, & Volpe opposed)	($122,800)
Add 1.00 FTE for $119,400 for Field Renovations Staff	ML	TB	5-4 (Higgins, Meyer, Saines, & Umstattd opposed)	($119,400)
March 15, 2016 Worksession				
Add $400,000 for Comprehensive Plan	SV	RM	(friendly amendment by RB. See below)	
Friendly Amendment: Allocate remainder of Comprehensive Plan funds using fund balance in December	RB		9-0	($400,000)
Add $29,100 and 1.48 FTE for Adaptive Recreation Summer Camp staff	RB	TB	9-0	($29,100)
Consider funding Classification and Compensation Study with fund balance	ML	GH	9-0	
Motion to adopt the FGOEDC Recommendation on the Proposed CIP	ML	RB	(Volpe made a friendly amendment. See below)	
Alternate Motion: Consider CIP Scenario 4	GH	KU	1-8 (Buffington, Buona, Letourneau, Meyer, Randall, Saines, Umstattd, & Volpe opposed)	
Friendly Amendment: Forward discussion of 4 artificial turf fields to fund balance discussion	SV	RB	9-0	

Straw Vote Actions	Motion	2nd	Vote	Impact
Add $52,700 for salary supplements for J&DR Courts	KU		(motion died due to lack of second)	
Forward state funding of Court salaries to legislative program	ML	PR	9-0	
Add $150,000 for ECC Consolidation Study	TB	KS	(friendly amendment by ML. see below)	
Friendly Amendment: Move funding of ECC Consolidation Study to fund balance discussion	ML	KS	9-0	
Add $109,900 and 1.00 FTE for Emergency PIO	SV	PR	3-6 (Buona, Higgins, Letourneau, Meyer, Saines, & Umstattd opposed)	
Add $101,700 and 1.00 FTE for Development Process Specialist	ML	SV	8-0-1 (Buona absent)	($101,700)
Add $39,200 and .47 FTE to convert PT surveillance officer to full-time	RB	PR	9-0	($39,200)
Add $93,100 and 1.00 FTE for Senior Management Analyst	ML	KS	7-2 (Meyer & Randall opposed)	($93,100)
Add $46,000 and 0.93 FTE for COR Internship Program	RB	SV	7-2 (Letourneau & Randall opposed)	($46,000)
Motion to have COR return to the next work session with proposal to redeploy current resources and enhancement funding if DMV Select Program was discontinued	RB	KU	Withdrawn	
Add $65,200 and 1.00 FTE for Judicial Services Support	GH	TB	9-0	($65,200)
Add $65,200 and 1.00 FTE for Criminal Division Support	PR	RB	7-2 (Higgins & Meyer opposed)	($65,200)

DEPARTMENT OF MANAGEMENT AND BUDGET

MEMORANDUM

DATE: March 22, 2016

TO: Board of Supervisors

FROM: Erin McLellan, Director, Department of Management and Budget

RE: Updated FY 2017 County Revenue Projections

CC: Board Aides, Tim Hemstreet, County Administration Staff, Operating Budget Staff, Capital Budget Staff

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Based on the most recent activity and updated projections for the next 18 months, staff has revised its revenue estimates for FY 2017 for personal property tax and restricted transient occupancy tax (TOT). The increase in personal property tax is approximately $1,974,700 and reflects an updated estimate of revenue from computer equipment. The increase in TOT is $127,500 and reflects a small upward adjustment to expected room rental rates based on upon recently reported actual rates.

The County splits its portion of collected TOT revenue between the General Fund (40 percent) and the TOT Fund (60 percent). Of the 60 percent allocated to the TOT Fund, by agreement, Visit Loudoun receives 75 percent of the total to provide core tourism services. The increase in TOT funds for the General Fund is $51,000.

	FY 2017 Proposed	FY 2017 Updated	Change
General Fund (40%)	$2,534,000	$2,585,000	$51,000
TOT Fund (60%)	$3,801,000	$3,877,500	$76,500
Total – TOT Revenue	**$6,335,000**	**$6,462,500**	**$127,500**
Visit Loudoun contribution	*$2,850,750*	*$2,908,125*	*$57,375*

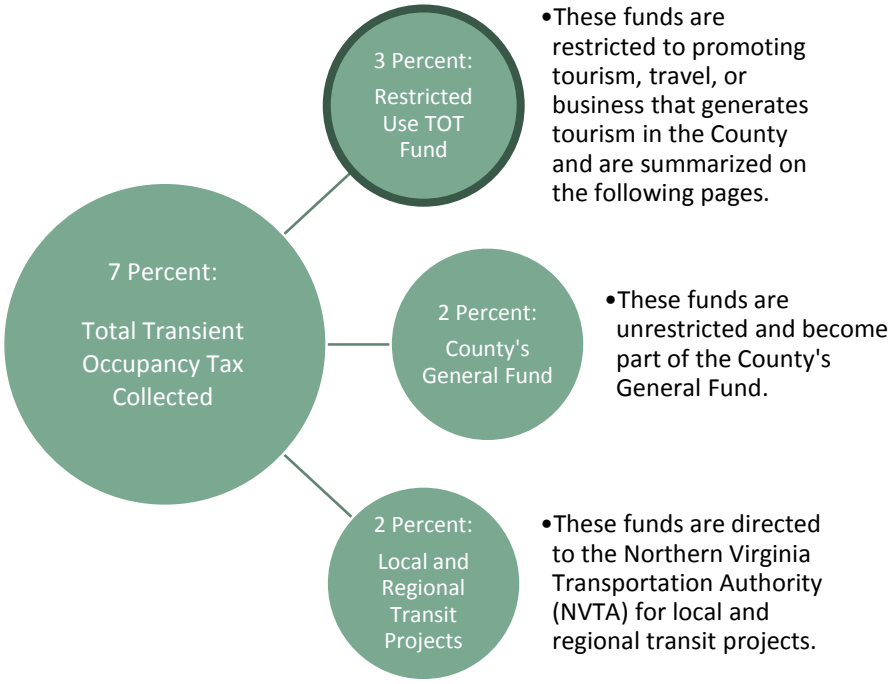
If the Board chooses, when the total additional General Fund revenue ($2,025,700) is reflected on the tote board, it will offset local tax funding uses that have been added to the tote board during work sessions to date.

Enclosed are *replacement pages* 14-26 – 14-29 for the Restricted Transient Occupancy Tax Fund to reflect the additional revenue.

RESTRICTED USE TRANSIENT OCCUPANCY TAX FUND

Loudoun County levies a Transient Occupancy Tax (TOT) on hotels, motels, travel campgrounds, and other businesses offering guest rooms for rent. The application of this tax has several stipulations; for example, the business must meet certain room number requirements, and the rooms must be available for continuous occupancy, but for fewer than thirty consecutive days by the same individual. The tax is calculated at 7 percent of the lodging bill and is paid by the patrons of these businesses. The tax is collected by the business and remitted to the County on a quarterly basis.

Breakdown of Total Transient Occupancy Tax Revenue Allocations



The Board of Supervisors adopted a Restricted Use TOT Funding Policy in July 2005, which was revised in January 2011. The Funding Policy guides the Board of Supervisors in its efforts to strategically and proactively impact tourism in Loudoun County. The Board's funding priorities are:

- **Core Tourism Services** to sustain Loudoun's tourism base. Core Tourism Services, based upon standards recommended by Destination Marketing Association International, are provided by Visit Loudoun, the primary programmatic element of the County's travel and tourism promotion program. Visit Loudoun is allocated 75 percent of the forecasted Restricted TOT revenues to implement these core services.
- **Strategic Tourism Growth Initiatives** to expand Loudoun's tourism base by implementing projects to sustain Loudoun County's Tourism Destination Strategy. The County's Tourism Destination Strategy guides the marketing, promotion, and product development of Loudoun's tourism sector. Twenty-five percent of the forecasted Restricted TOT revenues will be available to fund those uses as determined by the Board that best meet the goals of the Tourism Destination Strategy.

Projections for FY 2017 Restricted TOT revenue anticipate an increase of 5 percent from FY 2016 adopted revenues. The Board of Supervisors mandate that 10 percent of projected revenue is to be held in reserve. The projected reserve amount for FY 2017 is $387,750. The fund's year-end balance is projected to exceed the 10 percent reserve requirement.

Restricted Use Transient Occupancy Tax Fund

Fund Financial Summary	FY 2015 Actual[1]	FY 2016 Estimated	FY 2017 Proposed	FY 2018 Proposed[2]
Resources				
Projected Beginning Fund Balance	$418,830	$553,406	$1,457,309	$1,880,877
Estimated Restricted TOT Revenue	3,371,423	3,591,000	3,877,500	3,993,600
Total Projected Restricted TOT Resources	**$3,790,253**	**$4,144,406**	**$5,334,809**	**$5,874,477**
Board Approved Uses or Reserves				
Visit Loudoun	$2,095,250	$2,254,050	$2,908,125	$2,995,200
Transfer to the General Fund[3]	391,597	383,047	395,807	401,914
Redskins Marketing Agreement	500,000	0	0	0
Funding Requests				
Epicurience VA (Visit Loudoun)	$200,000	$0	$100,000	$0
Visit Loudoun Sports Tournament Grants	50,000	50,000	50,000	50,000
Total Projected Restricted TOT Uses	**$3,236,847**	**$2,687,097**	**$3,453,932**	**$3,447,114**
Year-End Restricted TOT Balance	**$553,406**	**$1,457,309**	**$1,880,877**	**$2,427,636**
Mandated Restricted Reserve[4]	*$337,142*	*$359,100*	*$387,750*	*$399,360*
Projected Fund Balance Less Mandated Reserve	***$216,264***	***$1,098,209***	***$1,493,127***	***$2,028,003***

[1] FY 2015 revenue figures are derived from the County's FY 2015 Comprehensive Annual Financial Report.
[2] FY 2018 Projections are derived from projections provided by the County to the NVTA.
[3] The transfer to the General Fund is for specific tourism-related expenditures within the Departments of Economic Development, Fire, Rescue, and Emergency Management, and Parks, Recreation, and Community Services, which are outlined on the following pages.
[4] The Board of Supervisors mandate that 10 percent of Restricted TOT revenue be held in reserve. Current projections do not indicate that any adjustments will be needed to maintain the 10 percent of revenue reserve ratio.

Restricted Use Transient Occupancy Tax Fund

Transfer to the General Fund by Department from the Restricted TOT Fund

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Proposed	FY 2018 Projected
Department of Economic Development	$195,207	$184,078	$195,001	$198,617

International cluster activities within the Department of Economic Development are funded through a transfer from the Restricted TOT fund. The Department's funds are used to offset the cost of a position to support industry research analyses and cluster support service as part of the Department's international strategy. The growth of business throughout the clusters contributes to increased hotel occupancy due to associated business travel. This transfer is projected to increase with projected increases in revenue from the TOT for FY 2017 and 2018.

Department of Fire, Rescue, and Emergency Management	$78,610	$81,189	$83,026	$85,517

Restricted TOT funding is used to offset the costs of the Department of Fire, Rescue, and Emergency Management's (FREM) Special Events Coordinator. This position serves as the conduit for collaborative work with event organizers to ensure compliance with permitting requirements; assist in the development of emergency contingency plans; aid in identifying ways to minimize the impact on the surrounding community; and, in many instances, provide onsite support during an event. Through the efforts of the Special Events Coordinator, FREM is able to work with event organizers to create safe and successful events benefiting the residents of and visitors to Loudoun County. Each year hundreds of special events ranging in size, scope and complexity, occur at venues throughout the County, drawing thousands of participants. These events include community celebrations, parades, fairs and festivals, sporting events such as tournaments, runs and walks, concerts and many charity events benefiting members of the community or organizations supporting the community. This economic activity promotes the core tourism principles that are part of the Restricted TOT Funding Policy. Funding for this position is projected to increase 3 percent from FY 2017 to FY 2018.

Department of Parks, Recreation, and Community Services	$117,780	$117,780	$117,780	$117,780

A portion of the Department of Parks, Recreation and Community Services' athletic field maintenance expenditures are offset by Restricted TOT funding due to the relationship between the county's ability to facilitate sports tournaments and overnight hotel stays in the County. Quality maintenance of fields makes them more attractive venues for tournaments which bring economic activity. Field maintenance was completely funded through the General Fund until FY 2013 when a portion of Restricted TOT funding was identified to offset some field maintenance expenditures. PRCS field maintenance services are under heavy pressure due to high usage of the County's athletic fields.

Total Transfer to the General Fund	**$391,597**	**$383,047**	**$395,807**	**$401,914**

Restricted Use Transient Occupancy Tax Fund

Contributions to External Organizations from the Restricted TOT Fund

Summary of Proposed Contributions to External Organizations	FY 2015 Actual	FY 2016 Adopted	FY 2017 Proposed	FY 2018 Projected
Visit Loudoun	$2,095,250	$2,254,050	$2,908,125	$2,995,200
According to the County's Memorandum of Understanding with Visit Loudoun, dated January 19, 2011, Visit Loudoun receives 75 percent of projected Restricted TOT revenue appropriated by the County each year. Revenue from the TOT is projected to increase for FY 2017 and FY 2018 over FY 2016, thereby increasing the proposed and projected allocations to Visit Loudoun.				
Visit Loudoun Epicurience Virginia	$200,000	$0	$100,000	$0
Epicurience Virginia is an annual event held during Labor Day weekend which features Loudoun wineries, restaurants, and businesses in an effort to increase tourism and travel within the County. Visit Loudoun requested $200,000 per year for three years (FY 2013 – FY 2015) to assist with the establishment of this event. No funds were allocated to Visit Loudoun for this event in FY 2016. Visit Loudoun has committed to $100,000 in its FY 2017 budget for Epicurience Virginia and is requesting matching funds of $100,000 from the Restricted TOT Fund to ensure baseline funding for the event.				
Visit Loudoun Sports Tournament Grant Program	$50,000	$50,000	$50,000	$50,000
Sports tourism, which refers to travel to view or participate in a sporting event, has become the fastest growing sector in the global travel industry. Loudoun is perfectly suited to take advantage of this segment, with top-notch facilities, professional sports and parks and recreation organizations, and a community that supports tourism. The Sports Tournaments Grant Program was established as one of the Strategic Growth Initiatives of the Tourism Destination Strategy adopted by the Loudoun Board of Supervisors in March 2006. The program is designed to support bids on sports tournaments, including human and animal events that will generate the greatest return on investment in terms of visitor spending in Loudoun. A competitive application process encourages cooperation, ensures that the tournaments can be accommodated, and increases their success.				
Total Contribution to External Organizations	**$2,845,250[5]**	**$2,304,050**	**$3,058,125**	**$3,045,200**

[5] This figure includes $200,000 for Visit Loudoun's Epicurience event and $500,000 for the Redskins Marketing Agreement.

DEPARTMENT OF MANAGEMENT AND BUDGET

MEMORANDUM

DATE: March 22, 2016

TO: Board of Supervisors

FROM: Erin McLellan, Director, Department of Management and Budget

RE: FY 2017 Loudoun County Public School Operating Budget Request Status

CC: Board Aides, Tim Hemstreet, County Administration Staff, Operating Budget Staff, Capital Budget Staff

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On February 22, the Board of Supervisors and the Loudoun County School Board held a joint meeting to discuss the School Board's FY 2017 budget request. The presentation provided by Superintendent Dr. Eric Williams at this meeting is attached (Attachment 1). The Board further discussed the LCPS budget request with the School Board at the March 2nd Budget worksession.

On March 17, the Commonwealth Department of Education released a memo concerning the adoption of the 2016 -2018 Biennial Budget by the General Assembly. Based on this information, school staff estimates that Loudoun County Public Schools will receive $5 million in additional state funding over the amount estimated in the School Board's FY 2017 Proposed Budget.

The table below compares the LCPS shortfall under the County Administrator's Proposed Budget and the current estimated FY 2017 shortfall, which includes the estimated additional state revenue and the resulting reduction in the budget shortfall for LCPS. The numbers in both the Proposed Budget and the Current Updated Revenue columns are based on a real property tax rate of $1.14 consistent with straw voting through the March 15, 2016 budget work session. No changes have been made to the local tax transfer to LCPS during any of the budget work sessions thus far.

FY 2017 Budget @ $1.14	Proposed Budget	Current - Updated Revenue
Requested Local Transfer	716,659,931	711,659,931
State Revenue	316,760,255	321,760,255
Other Revenue	44,807,122	44,807,122,
Total Revenues	**1,078,227,308**	**1,078,227,308**
County Local Transfer	685,437,056	685,437,056
State Revenue	316,760,255	321,760,255
Other Revenue	44,807,122	44,807,122
Total Revenues	**1,047,004,433**	**1,052,004,433**
Shortfall	**31,222,875**	**26,222,875**

At the rate of $1.14, which is the current status of the toteboard after the March 15 work session, there is a shortfall of approximately $26.2 million for LCPS. At that rate, barring other changes from the Board on the County Government budget there is also an unallocated amount that could be applied to the LCPS budget. Staff is expecting that after recognizing new revenues on the County side, there may be approximately $3.9 million remaining that could be applied to the LCPS shortfall to bring it down to $22.3 million. The following table shows the estimated LCPS budget shortfall at each tax rate absent other changes to the County Government budget, to include any adjustments, positive or negative, to the Local transfer, or any application at $1.14 of the remainder.

Real Property Tax Rate	Estimated LCPS Shortfall
$1.14	$26.2 million
$1.145	$16.9 million
$1.15	$11.5 million
$1.155	$6.1 million
$1.16	$700,000

Loudoun County School Board

FY17 School Board Proposed Budget

February 22, 2016

LCPS Mission & Goals

Empowering all students to make meaningful contributions to the world

vision 20/20

Strategic Goal: Develop knowledgeable critical thinkers, communicators, collaborators, creators, and contributors

vision 20/20

Strategic Goal: Cultivate a high-performing team of professionals focused on our mission and goals

vision 20/20

Strategic Goal: Deliver effective and efficient support for student success

Proposal Reflects Three Principles

- Exhibits a Success Mentality
  - ✓ Seeks continuous improvement
- Adopts a Strategic Approach
  - ✓ Makes investments tied to our strategic goals
  - ✓ Identifies opportunities for improved efficiencies
    e.g. fleet management
  - ✓ Spends resources differently to yield greater benefits
- Emphasizes Transparency
  - ✓ Revises staffing standards to make staffing criteria more explicit
  - ✓ Provides division-level organizational charts
  - ✓ Gives detailed information regarding proposed changes

FY17 Total Operating Budget

FY16 Operating Budget (Current)	$981.7
FY17 School Board Proposed	$1,068.2
Proposed Increase (8.8%)	$86.5

- ✓ The FY17 School Board Proposed Budget funds the creation of 585 additional employees, a 5.7% increase.

FY17 Revenue Changes

REVENUE INCREASES BY CATEGORY	$ in millions
Carryover/Beginning Balance	$2.0
Proposed County Transfer	$58.1
State Funding (Governor's Introduced Budget)	$26.1
Federal/Other Funding	$0.3
Total	**$86.5**

UPDATED FY17 Potential Gap Scenarios

Scenarios	Projections February 2016	Potential Increase in County Transfer	SB Proposed County Transfer	Gap
County Administrator Proposed	@$1.135 (66% of real estate tax revenue)	$26.9	$58.1	$31.2
County Administrator Recommended	@$1.15 (66% of real estate tax revenue)	$37.6	$58.1	$20.5
Tax Rate Advertised	@$1.17 (66% of real estate tax up to $1.15; 100% of additional 2 cents)	$58.1	$58.1	$0

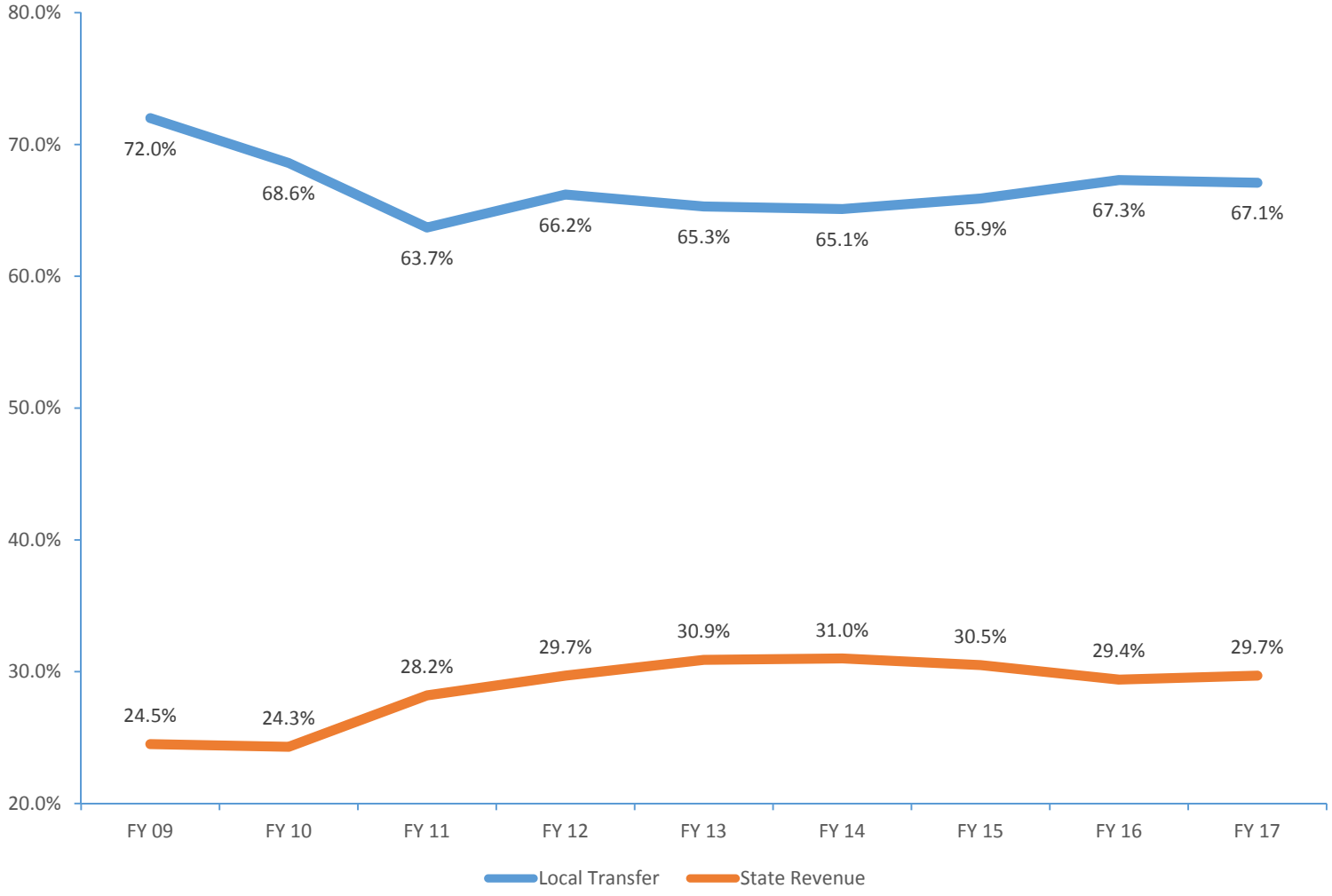
County Transfer Per Pupil FY09 & FY17

	FY09	FY17	% Change
County Transfer Per Pupil, unadjusted for inflation	$9,202	$8,946	-2.8%
County Transfer Per Pupil, adjusted for inflation	$9,202	$7,596	-17.5%

Adjusted for inflation, our proposed County Transfer per pupil for FY17 is 17.5 percent lower than the contribution for FY09.

Source: U.S. Bureau of Economic Analysis through 2015. Data for 2016 through 2017 extrapolated using linear regression modeling.

Local & State Revenue as a Percentage of Total Budget

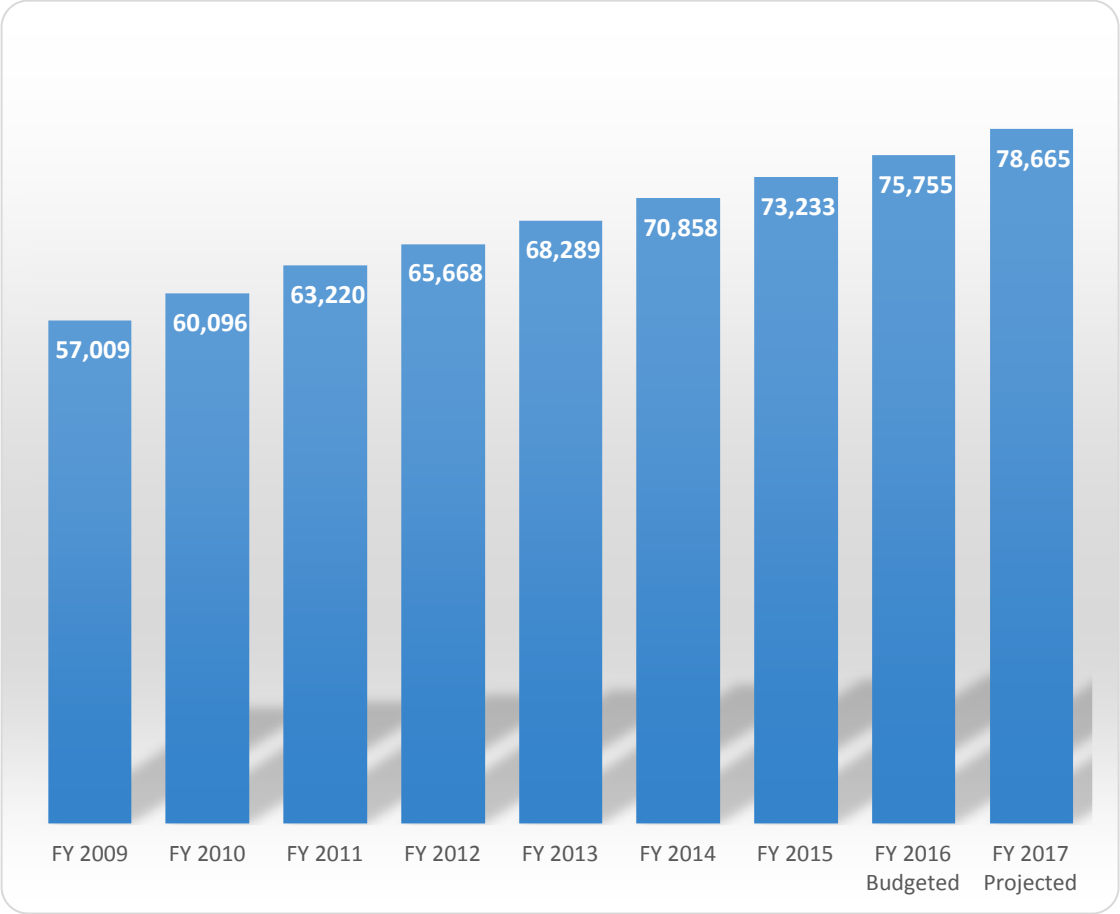


FY17 Expenditure Changes

PRIMARY CHANGES	FTE	$ in millions	Slide Page #
Enrollment Growth	361.4	$32.4	10-17
Salaries & Benefits	n/a	$32.4	18-23
Enhancements, Restorations & Reallocations	223.6	$18.4	24-36
Other Operations & Maintenance	n/a	$3.3	37
Total	**585.0**	**$86.5**	

- ✓ For greater clarity, the expenditure changes in the School Board Proposed Budget are grouped differently than they were grouped in the Superintendent Proposed Budget. The general categories include a new category entitled, "Restorations, Enhancements and Reallocations." This new category is also broken down to components. Some expenditures that were previously in other categories have been identified as restorations or enhancements for greater clarity.

FY09 to FY17 Enrollment Growth

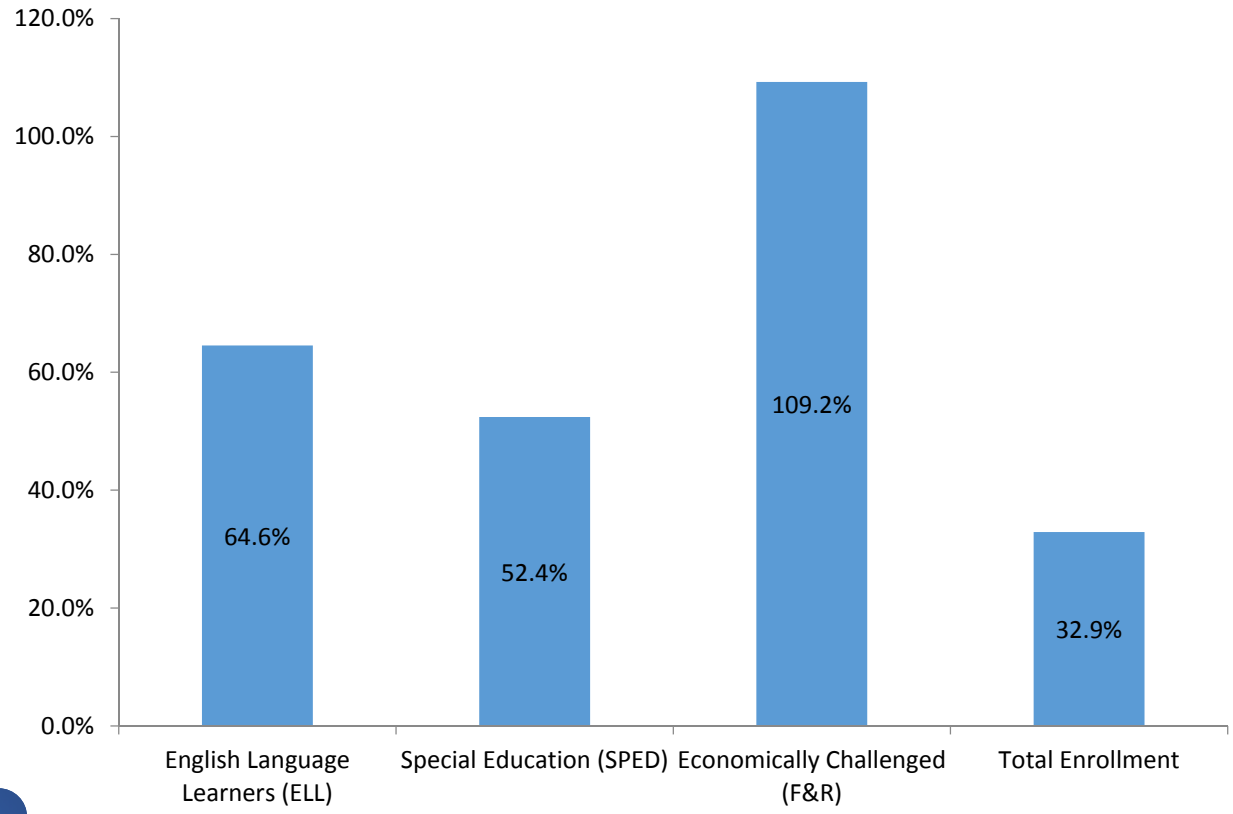


EG

2,910 additional students projected in FY17 (3.8% increase)

Enrollment Growth & Changing Demographics

Growth in Resource-Intensive Students (Duplicated Count) **FY09 to FY16**



The population of resource-intensive students has grown considerably faster than the rate of total enrollment.

It requires more resources to serve students who are economically challenged, English language learners, or special education students.

EG

Source: LCPS State Reports FY09 – FY16

Enrollment Growth

PRIMARY CHANGES	FTE	$ in millions	Slide Page #
Additional Staffing, Current Staffing Standards/Current Practices	328.4	$27.9	13
New Schools Staffing	10.0	$0.8	14
Other Growth Staffing	23.0	$2.3	15-16
Operations & Maintenance related to Enrollment Growth	n/a	$1.4	n/a
Total	**361.4**	**$32.4**	

✓ These expenditures are needed to sustain excellence by maintaining the present service levels to our students.

EG

Additional Staffing
Current Staffing Standards/Practices

PRIMARY CHANGES	FTE
Teachers, Elementary	30.6
Teachers, Middle	26.6
Teachers, High	95.7
Teachers, ELL	28.0
Teachers, Gifted	4.0
Teachers, Special Education	67.0
Teacher Assistants	59.5
Other School-Based Positions (Clerical, Social Worker, Counselors, etc.)	17.0
Total	**328.4**

- ✓ Given increasing student enrollment, these additional positions are needed simply to maintain current class sizes and services for our students.

EG

New School Staffing

CATEGORY	FTE	$ in millions
Madison's Trust Elementary	7.7	$0.5
New Middle School	2.3	$0.3
Total	**10.0**	**$0.8**

- ✓ New staff are needed for additional facilities opening within the school division that support increasing student enrollment.

EG

Other Growth Staffing

DEPARTMENT	FTE Change	Resource Reallocation	$ in millions
Superintendent's Office	(1.0)		($0.1)
Pupil Services	4.0		$0.3
Personnel Services	5.0		$0.6
Business and Finance	9.0		$0.8
Technology Services	3.0		$0.4
Support Services	4.5	(1.5)	$0.3
Total	**24.5**	**(1.5)**	**$2.3**

✓ Other growth staffing or non-formulaic position growth is 23.0 FTEs at a cost of $2.3 million.

EG

Non-School Based Staffing

- The growth of students and schools requires additional non-school based staffing.
- The number of non-school based positions will have grown by 28% since FY09, in comparison with a 38% increase in student enrollment.
- The percentage of non-school based staffing in LCPS in FY17 would be 7.4%, down from 7.6% in FY16.
- LCPS's percentage of non-school based staffing as reported in the FY16 WABE Guide, remains one of the lowest in the region.

EG

Enrollment Growth

PRIMARY CHANGES	FTE	$ in millions	Slide Page #
Additional Staffing, Current Staffing Standards/Current Practices	328.4	$27.9	13
New Schools Staffing	10.0	$0.8	14
Other Growth Staffing	23.0	$2.3	15-16
Operations & Maintenance related to Enrollment Growth	n/a	$1.4	n/a
Total	**361.4**	**$32.4**	

✓ These expenditures are needed to sustain excellence by continuing the present level of service in many areas.

EG

Salaries & Benefits

PRIMARY CHANGES	$ in millions	Slide Page #
Salaries	$18.5	19-20
Benefits	$13.9	21-23
Total	**$32.4**	

vision 2020

Draft Strategic Action: Competitive Salaries

S&B

Salaries

PRIMARY CHANGES	$ in millions
Step Increases (All Scales – 2.2% Average)	$10.3
Restructuring of Teacher Salary Schedule to Increase Competitiveness, Particularly for Mid-Career Experienced Teachers	$6.7
Adjustments to Salaries of Positions Not on Teacher Salary Scale (identified via reclassification process)	$1.0
One-time Payments to Staff Members Ineligible for a Step Increase	$0.5
Total	**$18.5**

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Draft Strategic Action: Competitive Salaries

Salary Comparison FY16 MA Steps 1 & 10

DIVISION	MA Step 1
Falls Church	$54,750
Alexandria	$54,188
Loudoun	$53,688
Arlington	$53,173
Fairfax	$52,856
Prince William	$52,031
Manassas City	$51,578
Manassas Park	$50,750

DIVISION	MA +10
Arlington	$77,093
Alexandria	$74,376
Falls Church	$72,140
Manassas City	$61,642
Fairfax	$61,633
Loudoun	$60,687
Prince William	$59,482
Manassas Park	$57,991

LCPS lags behind other Northern Virginia divisions when comparing salaries of mid-career teachers.

S&B

Source: FY16 WABE Guide

Employee Benefits

PRIMARY CHANGES	$ in millions
Health Insurance (8% premium increase LCPS*)	$10.4
VRS/Group Life/FICA	$2.5
Workers Compensation	$1.0
Total	**$13.9**

*$10.4 million represents the LCPS share; employees will also see an 8% premium increase.

S&B

Healthcare Plan Design Changes

- Examples of changes:
  - ✓ Expand employee choice by providing the option of a High Deductible Health Plan (HDHP) with Health Savings Account (HSA) and lower premiums than other LCPS plans, effective 1/1/17
  - ✓ Limit premium increases for employees and LCPS by increasing annual deductibles & out-of-pocket maximums for OAP & POS plans, effective 1/1/17
- 8% LCPS and employee premium increases for OAP & POS plans instead of the forecasted 15%; increases effective 1/1/17.
- Changes also minimize potential excise tax liabilities

S&B

Impact of Rising Health Insurance Premiums on Salary Increases

- Rising health insurance premiums minimize the impact of salary increases for employees
- An example based on specific criteria illustrates the impact
  - ✓ A teacher with a master's degree, currently on step 5, stays with the family health insurance plan, pays 20% in federal and state taxes
  - ✓ This teacher would see an annual increase of take-home pay of $567 to $758, depending on which health insurance plan is chosen
  - ✓ This would constitute an increase in take home pay of 1.1% to 1.4%, unadjusted for inflation

S&B

Enhancements, Restorations & Reallocations

PRIMARY CHANGES	FTE	$ in millions	Slide Page #
Enhancements	197.9	$16.2	25-34
Restorations	29.5	$2.2	35
Reallocations	(3.8)	$0.0	36
Total	**223.6**	**$18.4**	

ER&R

Enhancements

PRIMARY CHANGES	FTE	$ in millions	Slide Page #
Expansion of FDK (Teachers & Teacher Assistants)	137.2	$9.5	26-31
Academies of Loudoun	9.0	$1.0	32
Strategic Staffing Standard Changes	51.7	$4.2	33
Operations & Maintenance related to Enhancements	n/a	$1.5	34
Total	**197.9**	**$16.2**	

ER&R

Proposal Expands FDK Capacity to Approximately 75% of All Kindergarten Students*

School Year	# FDK Students Served	# FDK Students Capacity	FDK Capacity % of all K Students
2014-2015	518	545	11%
2015-2016	1,536	1,665	34%
2016-2017 Proposed	actual # served TBD	3,841	75%*

Applies an 18% increase to projected enrollment at universal FDK sites ONLY
(Total K enrollment = 5121); Based on existing capacity, not proposed classroom additions

vision 20/20 Draft Strategic Action: FDK

ER&R

Proposed Expansion of FDK For 2016-2017 School Year

- Increase number of FDK classes from 69 to approximately 167
- Increase number of schools with universal FDK (100% of their kindergarten students in FDK) from 6 to 32*
- Increase number of schools with at least one FDK class from 35 to approximately 43*
- Continue to offer FDK to 100% of criteria-eligible students (students from low-income families, ELL students, special education students determined eligible by IEP teams)

*perhaps more after redrawing Central Loudoun attendance boundaries

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Draft Strategic Action: FDK

ER&R

Estimated FY17 FDK Classes, by Planning Area

PLANNING AREA	# FDK Classes	# HDK Classes
Ashburn	33	11
Central Loudoun*	20	34
Dulles North	23	17
Dulles South	23	20
Eastern Loudoun	47	2
Western Loudoun	21	2
Total	167	86

*The number of FDK and HDK classes in Central Loudoun will be affected by the redrawing of attendance boundaries that will occur this spring.

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Proposed FY17 FDK Expansion Costs

CATEGORY	FTE/ Quantity	Amount
Kindergarten Teachers	52.0	$4.8
Kindergarten Teacher Assistants	71.0	$3.4
Art, Music, PE Teachers	14.2	$1.3
Sub-total Staff Costs	137.2	$9.5
Instructional materials start-up costs (not annual)	36	$0.1
Total Costs (including staff costs and materials start-up costs)		**$9.6**

ER&R

Hypothetical: FY17 Universal FDK Costs

- If space existed in every school to offer universal FDK, the estimated additional FY17 staffing costs for universal FDK (beyond the FY17 proposed expansion) would be $6.8 million.
- The additional start-up instructional materials would be $86,000.
- This is a rough estimate.
  - ✓ The estimate is based on projecting kindergarten enrollment with universal FDK, which is higher than projected enrollment without universal FDK
  - ✓ The estimate is based on dividing the total number of projected Kindergarten students by 23
  - ✓ The number of classrooms needed is increased by 3% (7 rooms). Some classes will have fewer than 23 students because of the distribution of students among schools

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Classroom Additions Could Provide More Space for FDK

- The SB Adopted FY17-FY22 Capital Improvement Program includes three-classroom additions at 12 elementary schools at a cost of $33,375,000.
- The classroom additions could be used to address growth and/or expand FDK.
- If all the classroom additions were used to expand FDK, it would provide 828 additional FDK seats, or approximately 15% of the projected FY17 kindergarten population.

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Academies of Loudoun (AOL)

- Academies of Loudoun will include the Academy of Science (AOS), the Monroe Advanced Technical Academy (MATA) and the new Academy of Engineering & Technology (AET)
- The proposed budget includes funds to open the Academy of Engineering & Technology (AET) starting in 2016-2017 with a freshmen cohort of approximately 150 students
  - ✓ When the new Academies of Loudoun building opens in the 2018-2019 school year, AET would serve approximately 450 Freshmen, Sophomores and Juniors combined.

STAFFING	FTE	$ in millions
AOL Principal & AET Director	2.0	$0.3
Teachers, AET	6.0	$0.6
Support Staff	1.0	$0.1
Total	**9.0**	**$1.0**

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Strategic Staffing Standard Changes

PRIMARY CHANGES	FTE	$ in millions
Differentiated Staffing based on % of ELL students & students from economically challenged families	17.7	$1.6
Elementary Schools	2.0	$0.1
Middle Schools	6.0	$0.5
Pupil Services	10.0	$0.8
Support Services	15.0	$1.1
Technology Services	1.0	$0.1
Total	**51.7**	**$4.2**

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Operations & Maintenance Related to Enhancements

DEPARTMENT	$ in millions
Department of Instruction	$0.7
Support Services	$0.8
Total	**$1.5**

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Restorations

PRIMARY CHANGES	FTE	$ in millions
Technology Assistants (school-based)	14.5	$0.7
Small School Hybrid Library/Tech Assistants	5.0	$0.2
Small School Elementary Principals	2.0	$0.3
Middle Schools Deans	8.0	$0.7
Operations & Maintenance related to Restorations	n/a	$0.3
Total	29.5	$2.2

✓ The first four rows constitute strategic changes to staffing standards. They reflect a restoration of positions funded in previous operating budgets.

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Reallocations

DEPARTMENT OF INSTRUCTION	FTE Change	$ in millions
Administrative Reorganization	(23.8)	($2.0)
Library Media Reorganization	(6.0)	($0.5)
Elementary Administrative Interns	(13.0)	($1.2)
Instructional Facilitators	14.0	$1.5
Department of Instruction Support	8.0	$0.6
Elementary Deans	17.0	$1.6
Total	**(3.8)**	**$0**

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Other Operations & Maintenance

DEPARTMENT	$ in millions
Department of Support Services	$2.7
Department of Technology Services	$0.6
Total	$3.3

O&M

FY17 Expenditure Changes

PRIMARY CHANGES	FTE	$ in millions	Slide Page #
Enrollment Growth	361.4	$32.4	10-17
Salaries & Benefits	n/a	$32.4	18-23
Enhancements, Restorations & Reallocations	223.6	$18.4	24-36
Other Operations & Maintenance	n/a	$3.3	37
Total	**585.0**	**$86.5**	

Cost Per Pupil (CPP) FY09-FY17

The projected FY17 CPP is $13,334; only 4.3% above the CPP of 2009 - eight years ago – without adjusting for inflation.

Inflation-adjusted Cost Per Pupil (CPP) FY09 & FY17

	FY09	FY17	% Change
Cost Per Pupil	$12,780	$13,334	4.3%
Adjusted Cost Per Pupil	$12,780	$11,115	-13.0%

Adjusted for inflation, our proposed cost Per Pupil (CPP) for FY17 is 13 percent lower than the CPP for FY09.

- ✓ With the School Board proposed budget, LCPS would spend $2,219 less per pupil in FY17, adjusted for inflation, than in FY09.

Source: U.S. Bureau of Economic Analysis through 2015. Data for 2016 through 2017 extrapolated using linear regression modeling.

Cost Per Pupil (CPP) Comparison

DIVISION	RANK CPP
Arlington	$18,616
Alexandria	$16,561
Fairfax	$13,718
Loudoun	**$12,700**
Prince William	$10,724

The projected FY17 CPP (not inflation-adjusted) is $13,334; if neighboring school divisions at least maintain their CPP, LCPS will remain near the bottom in the CPP comparison.

Source: FY16 WABE Guide

FY17 CPP by State Category

Instruction	$10,718
Operation & Maintenance	$1,018
Pupil Transportation	$768
Administration, Attendance & Health	$468
Technology	$321
Facilities	$41
Total CPP	$13,334

Loudoun County School Board

FY17 School Board Proposed Budget

February 22, 2016

DEPARTMENT OF MANAGEMENT AND BUDGET

MEMORANDUM

DATE: March 22, 2016

TO: Board of Supervisors

FROM: Erin McLellan, Director, Department of Management and Budget

RE: Request for allocation of Restricted Transit Occupancy Tax (TOT) funds

CC: Board Aides, Tim Hemstreet, County Administration Staff, Operating Budget Staff, Capital Budget Staff

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On March, 21, 2016, Mr. Tom Kuehhas, Executive Director for the Waterford Foundation sent a letter requesting that the Board of Supervisors consider funding a one-time allocation of $150,000 in Restricted Transit Occupancy Tax (TOT) funds for the purpose of conducting the 2016 Waterford Fair. TOT funds will be used to backfill revenue lost as a result of the cancellation of the 2015 Waterford Fair due to Virginia's Declaration of Emergency for extreme weather conditions. Attached is the letter for your reference.

Waterford
FOUNDATION, INC.

Post Office Box 142 • Waterford, Virginia 20197 • 540-882-3018 • Fax: 540-882-3921
www.waterfordfoundation.org • info@waterfordfoundation.org

RECEIVED
Loudoun County Office of
MAR 21 2016
COUNTY ADMINISTRATOR

March 21, 2016

Mr. Tim Hemstreet, Loudoun County Administrator
1 Harrison Street, S.E.
Mail Stop #02, P.O. Box 7000
Leesburg, VA 20177-7000

Dear Mr. Hemstreet:

On behalf of the Waterford Foundation, I would like to formally request that the Loudoun County Board of Supervisors ratify the use of restricted Transit Occupancy Tax funds for the purpose of conducting the 2016 Waterford Fair.

For 71 years, the Waterford Foundation has presented its annual Homes Tour and Crafts Exhibit; Virginia's oldest juried crafts fair, and one of Loudoun County's signature events. More than 20,000 people visit each October to enjoy demonstrations of early-American crafts, home tours, music, and food, as well as period reenactments. The Fair accounts for two-thirds of the Foundation's annual revenue, much of which is used to fund the next year's Fair, while the rest is used towards fulfilling our preservation and educational mission.

That is, until this past year, when a natural disaster, the convergence of a nor'easter and a hurricane, caused a State of Emergency to be declared by the governor. For the first time in over 70 years, we had to cancel the Waterford Fair. We were strongly urged to do so by Loudoun County's Office of Emergency Management and the Loudoun Sheriff's Department out of concern for public safety.

The loss of revenue has had a devastating financial impact on the Foundation and our surrounding communities, due to the numerous local organizations which depend on the Fair as <u>their</u> primary fundraiser. It has been estimated that the Fair pumps $4.5 million annually into the Loudoun County economy. The Fair has proven to be a reliable, long-term benefit to the local economy, which has generated tens of millions of dollars for Loudoun businesses, as well as for the government through tax revenues.

Over the past several years, the Fair has had an average annual attendance of approximately 20,000. Based on the results of surveys conducted at the Fair, at least 32% of Fair-goers stayed overnight.

Average Overnight Traveler Spending:
Lodging - $310.70
Food -$194.81
Attractions/Events - $112.07
Wineries - $34.76
Shopping - $305.36
Fuel - $84.52
Total - $1042.22

As I mentioned above, all of this adds up to almost $4.5 million dollars being pumped into the Loudoun County economy each year by visitors to the Waterford Fair, many of whom avail themselves of the services of Loudoun County businesses.

It costs the Waterford Foundation almost $250,000 to run the Fair each year, much of which is provided by the income from the prior year's Fair. We did approach the State for one-time assistance to cover these costs, and truly appreciated the Loudoun County Board of Supervisors' support for our appeal to Richmond, which unfortunately did not succeed. We respectfully request your support for County aid of a one-time allocation of $150,000 from restricted T. O. T. funds to help us mount the Fair in 2016. As you know, this is funding specifically set aside for tourism, travel, and businesses that generate tourism in Loudoun, and is collected from a tax on hotels, motels and other businesses offering rooms for rent. Therefore use of a portion of these funds on behalf of one of Loudoun County's premier events, visited by thousands of visitors, from every state in the U.S. and numerous foreign countries, would be most appropriate.

We have done our utmost to scale back our expenses, while maintaining the high quality that our visitors expect year after year.

We strongly urge you to support use of a portion of restricted T.O.T. funds to support the 2016 Waterford Fair.

Sincerely,

Tom Kuehhas

Tom Kuehhas
Executive Director

The Waterford Foundation, Inc.
Profit & Loss Budget vs. Actual
January through September 2015

		NEED FOR 2016	
	545000 · Fair-General Expense		
	545014 · Weather related expenses	$ 2,500.00	gravel/mulch/towing
	545040 · Fair Miscellaneous	$ 1,150.00	
	545045 · Fair Postage	$ 4,000.00	
	545050 · Fair Printing	$ 4,000.00	postcards - rack cards - consignor forms
	545055 · Fair Supplies	$ 3,800.00	badges, office supplies
	545090 · Tent & Space Rental		in set up and labor
	598510 · Fair Time Properties Utilities	$ 300.00	
	Total 545000 · Fair-General Expense	$ 15,750.00	
	545006 · Fair - Advertising & PR	$ 36,000.00	
	545011 · Fair - Prizes and Awards		
	545021 · Fair - Booklet Expense	$ 12,000.00	Design, printing
	545030 · Fair -Entertainers	$ 22,000.00	performers & reenactors
*	545060 · Fair - Fire	$ 2,500.00	
*	545062 · Fair - Rescue	$ 2,750.00	
	545065 · Fair - Parking	$ 7,000.00	
*	545070 · Fair - Police	$ 8,500.00	
	545072 · Fair - Traffic	$ 7,500.00	
	545080 · Fair - Sanitation/Trash Pickup	$ 8,500.00	Portable toilets, trash
	545085 · Fair - Set Up & Labor	$ 20,000.00	booths, fencing,prep bldgs
	Event Cancellation Insurance	$ 15,000.00	
	Total Expense	$ 157,500.00	

* Total for Fire, Rescue and Police if Loudoun County absorbs cost = $13,750

$157,500 Less $13,750 = $143,750

MEMORANDUM

Date: March 22, 2016

To: Loudoun County Board of Supervisors

From: Daniel Csizmar, Department of Transportation and Capital Infrastructure
Joe Kroboth, Department of Transportation and Capital Infrastructure

Subject: Request for Information - CIP Funding Scenario #2

At the March 15, 2016 Budget Worksession, information was requested regarding CIP Funding Scenario #2 that was recommended to the Board for approval by the Finance/Government Operations and Economic Development Committee (FGOEDC). At the March 15 meeting, the Board voted 9-0 to recommend CIP Funding Scenario #2 as the CIP funding plan for the FY 2017 Adopted Budget and Appropriations Resolution.

During the March 15 work session, the Board requested a comparison of the Proposed CIP to CIP Funding Scenario #2.

The following tables provide a comparison of funding for capital projects as part of the Proposed CIP presented by the County Administrator in February and CIP Funding Scenario #2 as amended and recommended by the Board of Supervisors at their March 15 Budget Worksession.

Please note the following when reviewing the funding comparison tables:

- Each Project contains two sets of financial information. The white shaded lines contain the Proposed CIP funding plan for the project. The blue shaded lines contain the Scenario #2 funding plan for the project.
- By comparing the two funding plans for each project, funding amendments can be easily identified.
- Project names in red text indicate the project contains a funding amendment in Scenario #2 that differs from the Proposed CIP funding plan. This makes it easy to identify projects that contain funding amendments.
- Where there are no project names in red text, there are no funding amendments made to the original Proposed CIP.
- Project information is provided by Programmatic Category, as identified in the lower left corner of each page.

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Land Acquisition - Courts Expansion										
Proposed CIP	**500**	**-**	**1,000**	**1,000**	**1,500**	**-**	**-**	**3,500**	-	**4,000**
Local Tax Funding	500	-	1,000	1,000	1,500	-	-	3,500	-	4,000
Scenario #2	**500**	**-**	**1,000**	**1,000**	**1,500**	**-**	**-**	**3,500**	-	**4,000**
Local Tax Funding	500	-	1,000	1,000	1,500	-	-	3,500	-	**4,000**
Land Acquisition - Eastern DS Group Residence										
Proposed CIP	-	-	-	**480**	**-**	**-**	**-**	**480**	-	**480**
Lease Revenue Financing	-	-	-	480	-	-	-	480	-	480
Scenario #2	-	-	-	**480**	**-**	**-**	**-**	**480**	-	**480**
Lease Revenue Financing	-	-	-	480	-	-	-	480	-	480
Major Computer Systems										
Proposed CIP	-	-	-	**-**	**12,000**	**-**	**-**	**12,000**	-	**12,000**
Lease Revenue Financing	-	-	-	-	12,000	-	-	12,000	-	12,000
Scenario #2	-	-	-	**-**	**12,000**	**-**	**-**	**12,000**	-	**12,000**
Lease Revenue Financing	-	-	-	-	12,000	-	-	12,000	-	12,000

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Capital Project Management										
Proposed CIP	**32,094**	**5,810**	**6,085**	**6,330**	**6,585**	**6,785**	**7,195**	**38,790**	**30,985**	**101,869**
Local Tax Funding	32,094	5,810	6,085	6,330	6,585	6,785	7,195	38,790	30,985	101,869
Scenario #2	**32,094**	**5,810**	**6,085**	**6,330**	**6,585**	**6,785**	**7,195**	**38,790**	**30,985**	**101,869**
Local Tax Funding	32,094	5,810	6,085	6,330	6,585	6,785	7,195	38,790	30,985	101,869
Capital Project Management Consulting Services										
Proposed CIP	**6,763**	**1,000**	**750**	**750**	**750**	**750**	**750**	**4,750**	**3,000**	**14,513**
Local Tax Funding	6,763	1,000	750	750	750	750	750	4,750	3,000	14,513
Scenario #2	**6,763**	**1,000**	**750**	**750**	**750**	**750**	**750**	**4,750**	**3,000**	**14,513**
Local Tax Funding	6,763	1,000	750	750	750	750	750	4,750	3,000	14,513
CIP Contingency										
Proposed CIP	**1,400**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**12,000**	**8,000**	**21,400**
Local Tax Funding	1,400	2,000	2,000	2,000	2,000	2,000	2,000	12,000	8,000	21,400
Scenario #2	**1,400**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**12,000**	**8,000**	**21,400**
Local Tax Funding	1,400	2,000	2,000	2,000	2,000	2,000	2,000	12,000	8,000	21,400
Consolidated Shops & Warehouse										
Proposed CIP	**31,000**	-	-	-	**4,000**	**3,500**	**-**	**7,500**	-	**38,500**
Local Tax Funding	10,000							-		10,000
Lease Revenue Financing	21,000	-	-	-	4,000	3,500	-	7,500	-	28,500
Scenario #2	**31,000**	-	-	-	**4,000**	**3,500**	**-**	**7,500**	-	**38,500**
Local Tax Funding	10,000							-		10,000
Lease Revenue Financing	21,000	-	-	-	4,000	3,500	-	7,500	-	28,500
General Government Office Space Purchase								-		
Proposed CIP	**5,500**	**8,500**	**-**	**-**	**-**	**-**	**-**	**8,500**	-	**14,000**
Cash Proffer Interest	800	-	-	-	-	-	-	-	-	800
Lease Revenue Financing	4,700	8,500	-	-	-	-	-	8,500	-	13,200
Scenario #2	**5,965**	**7,635**	**-**	**-**	**-**	**-**	**-**	**7,635**	-	**13,600**
Cash Proffer Interest	800	-	-	-	-	-	-	-	-	800
Lease Revenue Financing	5,165	7,635	-	-	-	-	-	7,635	-	12,800
General Government Office Space - Sycolin Rd										
Proposed CIP	-	-	-	-	-	-	-	-	**234,910**	**234,910**
General Obligation Bonds	-	-	-	-	-	-	-	-	234,910	234,910
Scenario #2	-	-	-	-	-	-	-	-	**234,910**	**234,910**
General Obligation Bonds	-	-	-	-	-	-	-	-	234,910	234,910

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Landfill Debt Service										
Proposed CIP	-	**1,310**	**-**	**-**	**-**	**-**	**-**	**1,310**	-	**1,310**
Landfill Fees	-	1,310	-	-	-	-	-	1,310	-	1,310
Scenario #2	-	**1,310**	**-**	**-**	**-**	**-**	**-**	**1,310**	-	**1,310**
Landfill Fees	-	1,310	-	-	-	-	-	1,310	-	1,310
Landfill Reclamation Project										
Proposed CIP	**15,500**	**-**	**5,980**	**-**	**-**	**-**	**-**	**5,980**	-	**21,480**
Lease Revenue Financing	15,500	-	5,980	-	-	-	-	5,980	-	21,480
Scenario #2	**15,500**	**-**	**5,980**	**-**	**-**	**-**	**-**	**5,980**	-	**21,480**
Lease Revenue Financing	15,500	-	5,980	-	-	-	-	5,980	-	21,480
Landfill Sequence V Closure										
Proposed CIP	-	-	-	**1,350**	**5,060**	**-**	**-**	**6,410**	-	**6,410**
Lease Revenue Financing	-	-	-	1,350	5,060	-	-	6,410	-	6,410
Scenario #2	-	-	-	**1,350**	**5,060**	**-**	**-**	**6,410**	-	**6,410**
Lease Revenue Financing	-	-	-	1,350	5,060	-	-	6,410	-	6,410
Storm Water Management										
Proposed CIP	**25,350**	**3,500**	**3,675**	**5,860**	**6,150**	**6,460**	**6,780**	**32,425**	**21,600**	**79,375**
Local Tax Funding	25,350	3,500	3,675	5,860	6,150	6,460	6,780	32,425	21,600	79,375
Scenario #2	**25,350**	**3,500**	**3,675**	**5,860**	**6,150**	**6,460**	**6,780**	**32,425**	**21,600**	**79,375**
Local Tax Funding	25,350	3,500	3,675	5,860	6,150	6,460	6,780	32,425	21,600	79,375
Water/Wastewater Fund										
Proposed CIP	**300**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**13,650**	**10,100**	**24,050**
Local Tax Funding	300	2,150	2,200	2,250	2,300	2,350	2,400	13,650	10,100	24,050
Scenario #2	**30**	**2,150**	**2,200**	**2,250**	**2,300**	**2,350**	**2,400**	**13,650**	**10,100**	**23,780**
Local Tax Funding	30	2,150	2,200	2,250	2,300	2,350	2,400	13,650	10,100	23,780

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Adolescent Independent Living Residence										
Proposed CIP	-	-	-	-	-	-	**-**	**-**	**6,145**	**6,145**
Lease Revenue Financing	-	-	-	-	-	-	-	-	6,145	6,145
Scenario #2	-	-	-	-	-	-	**-**	**-**	**6,145**	**6,145**
Lease Revenue Financing	-	-	-	-	-	-	-	-	6,145	6,145
DS Group Residence - Eastern Loudoun										
Proposed CIP	-	-	-	-	-	-	**2,375**	**2,375**	-	**2,375**
Local Tax Funding	-	-	-	-	-	-	2,375	2,375	-	2,375
Scenario #2	-	-	-	-	-	-	**2,375**	**2,375**	-	**2,375**
Lease Revenue Financing	-	-	-	-	-	-	2,375	2,375	-	2,375
DS Group Residence - Purcellville										
Proposed CIP	-	-	**2,025**	**-**	**-**	**-**	**-**	**2,025**	-	**2,025**
Lease Revenue Financing	-	-	2,025	-	-	-	-	2,025	-	2,025
Scenario #2	-	-	**2,025**	**-**	**-**	**-**	**-**	**2,025**	-	**2,025**
Lease Revenue Financing	-	-	2,025	-	-	-	-	2,025	-	2,025

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Ashburn Recreation & Community Center										
Proposed CIP	-	**9,680**	**61,250**	-	-	-	-	**70,930**	-	**70,930**
Cash Proffers	-	-	26,660	-	-	-	-	26,660	-	26,660
General Obligation Bonds	-	9,680	34,590	-	-	-	-	44,270	-	44,270
Scenario #2	-	**9,680**	**61,250**	-	-	-	-	**70,930**	-	**70,930**
Cash Proffers	-	-	26,660	-	-	-	-	26,660	-	26,660
General Obligation Bonds	-	9,680	34,590	-	-	-	-	44,270	-	44,270
Ashburn Senior Center										
Proposed CIP	-	**8,285**	-	-	-	-	-	**8,285**	-	**8,285**
Cash Proffers	-	8,285	-	-	-	-	-	8,285	-	8,285
Scenario #2	-	**8,285**	-	-	-	-	-	**8,285**	-	**8,285**
Cash Proffers	-	8,285	-	-	-	-	-	8,285	-	8,285
Brambleton Library										
Proposed CIP	-	-	-	-	**7,100**	-	-	**7,100**	-	**7,100**
Cash Proffers	-	-	-	-	70	-	-	70	-	70
Lease Revenue Financing	-	-	-	-	7,030	-	-	7,030	-	7,030
Scenario #2	-	-	-	-	**7,100**	-	-	**7,100**	-	**7,100**
Cash Proffers	-	-	-	-	70	-	-	**70**	-	70
Lease Revenue Financing	-	-	-	-	7,030	-	-	7,030	-	7,030
Claude Moore Rec - Pool Expansion										
Proposed CIP	-	-	**2,000**	-	-	-	-	**2,000**	-	**2,000**
Cash Proffers	-	-	2,000	-	-	-	-	2,000	-	2,000
Scenario #2	-	-	**2,000**	-	-	-	-	**2,000**	-	**2,000**
Cash Proffers	-	-	2,000	-	-	-	-	2,000	-	2,000
Fields Farm Park										
Proposed CIP	**1,860**	-	-	-	-	**3,350**	**23,700**	**27,050**	-	**28,910**
Fund Balance	1,860							-	-	1,860
General Obligation Bonds	-	-	-	-	-	3,350	23,700	27,050	-	27,050
Scenario #2	**1,860**	-	-	-	-	**3,350**	**23,700**	**27,050**	-	**28,910**
Fund Balance	1,860							-	-	1,860
General Obligation Bonds	-	-	-	-	-	3,350	23,700	27,050	-	27,050
Franklin Park to Purcellville - Trail										
Proposed CIP	**520**	-	-	-	-	-	**5,000**	**5,000**	-	**5,520**
Local Tax Funding	520							-		520
General Obligation Bonds		-	-	-	-	-	5,000	5,000	-	5,000
Scenario #2	**520**	-	-	-	-	-	**5,000**	**5,000**	-	**5,520**
Local Tax Funding	520							-		520
General Obligation Bonds		-	-	-	-	-	5,000	5,000	-	5,000

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Hal & Berni Hanson Regional Park										
Proposed CIP	**8,940**	**53,260**	**-**	**-**	**-**	**-**	**-**	**53,260**	-	**62,200**
Cash Proffers	3,850	23,555	-	-	-	-	-	**23,555**	-	27,405
Local Tax Funding	90	-	-	-	-	-	-	**-**	-	90
Proceeds from the Sale of Land	5,000	-	-	-	-	-	-	**-**	-	5,000
General Obligation Bonds	-	29,705	-	-	-	-	-	**29,705**	-	29,705
Scenario #2	**8,940**	**23,555**	**31,845**	-	-	-	-	**55,400**	-	**64,340**
Cash Proffers	3,850	23,555	-	-	-	-	-	**23,555**	-	27,405
Local Tax Funding	90	-	-	-	-	-	-	**-**	-	90
Proceeds from the Sale of Land	5,000	-	-	-	-	-	-	**-**	-	5,000
General Obligation Bonds	-	-	31,845	-	-	-	-	**31,845**	-	31,845
Lovettsville Community Center Replacement										
Proposed CIP	**7,380**	**2,000**	**-**	-	-	-	-	**2,000**	-	**9,380**
Local Tax Funding	500	-	-	-	-	-	-	**-**	-	500
Fund Balance	1,500	-	-	-	-	-	-	**-**	-	1,500
Lease Revenue Financing	5,380	2,000	-	-	-	-	-	**2,000**	-	7,380
Scenario #2	**7,380**	**2,000**	**-**	-	-	-	-	**2,000**	-	**9,380**
Local Tax Funding	500	-	-	-	-	-	-	**-**	-	500
Fund Balance	1,500	-	-	-	-	-	-	**-**	-	1,500
Lease Revenue Financing	5,380	2,000	-	-	-	-	-	**2,000**	-	7,380
STEM Library										
Proposed CIP	-	-	-	-	-	**5,900**	**41,100**	**47,000**	-	**47,000**
General Obligation Bonds	-	-	-	-	-	5,900	41,100	47,000	-	47,000
Scenario #2	-	-	-	-	-	**5,900**	**41,100**	**47,000**	-	**47,000**
General Obligation Bonds	-	-	-	-	-	5,900	41,100	47,000	-	47,000
Town of Leesburg - Veteran's Park										
Proposed CIP	-	-	-	-	-	**4,000**	**-**	**4,000**	-	**4,000**
Local Tax Funding	-	-	-	-	-	4,000	**-**	4,000	-	4,000
Scenario #2	-	-	-	-	-	**4,000**	**-**	**4,000**	-	**4,000**
Local Tax Funding	-	-	-	-	-	4,000	**-**	4,000	-	4,000
Town of Round Hill - Sleeter Lake Park										
Proposed CIP	-	**173**	**-**	**-**	**-**	**-**	**-**	**173**	-	**173**
Cash Proffers - Interest	-	173	**-**	**-**	**-**	**-**	**-**	173	-	173
Scenario #2	-	**173**	**-**	**-**	**-**	**-**	**-**	**173**	-	**173**
Cash Proffers - Interest	-	173	**-**	**-**	**-**	**-**	**-**	173	-	173

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Courts Complex Phase III										
Proposed CIP	**22,310**	**57,100**	**-**	**-**	**7,800**	**-**	**-**	**64,900**	-	**87,210**
Local Tax Funding	2,010							-		2,010
Lease Revenue Financing	20,300	57,100	-	-	7,800	-	-	64,900	-	85,200
Scenario #2	**22,310**	**57,100**	**-**	**-**	**7,800**	**-**	**-**	**64,900**	-	**87,210**
Local Tax Funding	2,010							-		2,010
Lease Revenue Financing	20,300	57,100	-	-	7,800	-	-	64,900	-	85,200
Fire and Rescue CPAT Center*										
Proposed CIP	-	-	-	-	-	-	-	-	-	**-**
General Obligation Bonds	-	-	-	-	-	-	-	-	-	**-**
Scenario #2	-	-	-	-	-	-	-	-	-	**-**
General Obligation Bonds	-	-	-	-	-	-	-	-	-	**-**
Fire and Rescue Training Academy Center Expansion										
Proposed CIP	-	-	-	-	-	**880**	**6,630**	**7,510**	-	**7,510**
General Obligation Bonds	-	-	-	-	-	880	6,630	7,510	-	7,510
Scenario #2	-	-	-	-	-	**880**	**6,630**	**7,510**	-	**7,510**
General Obligation Bonds	-	-	-	-	-	880	6,630	7,510	-	7,510
Fire and Rescue Training Tower										
Proposed CIP	-	-	-	-	**500**	**-**	**-**	**500**	-	**500**
Local Tax Funding	-	-	-	-	500	**-**	**-**	500	-	500
Scenario #2	-	-	-	-	**500**	**-**	**-**	**500**	-	**500**
Local Tax Funding	-	-	-	-	500	**-**	**-**	500	-	500
Fire and Rescue Vehicle Annex										
Proposed CIP	-	-	-	-	**-**	**-**	**510**	**510**	**4,090**	**4,600**
General Obligation Bonds	-	-	-	-	**-**	**-**	510	510	4,090	4,600
Scenario #2	-	-	-	-	**-**	**-**	**510**	**510**	**4,090**	**4,600**
General Obligation Bonds	-	-	-	-	**-**	**-**	510	510	4,090	4,600
Fire and Rescue Apparatus										
Proposed CIP	**30,073**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**18,000**	**12,000**	**60,073**
General Obligation Bonds	17,215	-	-	-	-	-	-	**-**	-	17,215
Lease Revenue Financing	12,858	-	-	-	-	-	-	**-**	-	12,858
Local Tax Funding	-	3,000	3,000	3,000	3,000	3,000	3,000	**18,000**	12,000	30,000
Scenario #2	**30,073**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**18,000**	**12,000**	**60,073**
General Obligation Bonds	17,215	-	-	-	-	-	-	-	-	17,215
Lease Revenue Financing	12,858	-	-	-	-	-	-	-	-	12,858
Local Tax Funding	-	3,000	3,000	3,000	3,000	3,000	3,000	18,000	12,000	30,000
Juvenile Detention Center Phase I										
Proposed CIP	**12,015**	**3,000**	**-**	**-**	**-**	**-**	**-**	**3,000**	-	**15,015**
Lease Revenue Financing	12,015	3,000	**-**	**-**	**-**	**-**	**-**	3,000	-	15,015
Scenario #2	**12,015**	**3,000**	**-**	**-**	**-**	**-**	**-**	**3,000**	-	**15,015**
Lease Revenue Financing	12,015	3,000	**-**	**-**	**-**	**-**	**-**	3,000	-	15,015
Juvenile Detention Center Phase II										
Proposed CIP	-	-	-	-	-	-	-	-	**5,195**	**5,195**
Lease Revenue Financing	-	-	-	-	-	-	-	-	5,195	5,195
Scenario #2	-	-	-	-	-	-	-	-	**5,195**	**5,195**
Lease Revenue Financing	-	-	-	-	-	-	-	-	5,195	5,195
Juvenile Probation Residence										
Proposed CIP	-	-	-	-	-	**7,200**	**-**	**7,200**	-	**7,200**
Lease Revenue Financing	-	-	-	-	-	7,200	**-**	7,200	-	7,200
Scenario #2	-	-	-	-	-	-	**-**	**-**	-	**-**
Lease Revenue Financing	-	-	-	-	-	-	**-**	-	-	**-**

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Station #04 - Round Hill Station Replacement										
Proposed CIP	-	-	-	**1,900**	**13,760**	**-**	**-**	**15,660**	-	**15,660**
General Obligation Bonds	-	-	-	1,900	13,760	-	-	15,660	-	15,660
Scenario #2	-	-	-	**1,900**	**13,760**	**-**	**-**	**15,660**	-	**15,660**
General Obligation Bonds	-	-	-	1,900	13,760	-	-	15,660	-	15,660
Station #07 - Aldie Station Replacement										
Proposed CIP	**14,860**	**-**	**4,000**	**-**	**-**	**-**	**-**	**4,000**	-	**18,860**
Local Tax Funding	5,355							-		5,355
General Obligation Bonds	9,505	-	4,000	-	-	-	-	4,000	-	13,505
Scenario #2	**14,860**	**-**	**4,000**	**-**	**-**	**-**	**-**	**4,000**	-	**18,860**
Local Tax Funding	5,355							-		5,355
General Obligation Bonds	9,505	-	4,000	-	-	-	-	4,000	-	13,505
Station #08 - Philomont Station Replacement										
Proposed CIP	-	**-**	**-**	**-**	**-**	**-**	**2,200**	**2,200**	**13,725**	**15,925**
General Obligation Bonds	-	-	-	-	-	-	2,200	2,200	13,725	15,925
Scenario #2	-	**-**	**-**	**-**	**-**	**-**	**2,200**	**2,200**	**13,725**	**15,925**
General Obligation Bonds	-	-	-	-	-	-	2,200	2,200	13,725	15,925
Station #10 - Lucketts Station Replacement										
Proposed CIP	**11,490**	**1,240**	**-**	**-**	**-**	**-**	**-**	**1,240**	-	**12,730**
General Obligation Bonds	11,490	-	-	-	-	-	-	-	-	11,490
Local Tax Funding	-	1,240	-	-	-	-	-	1,240	-	1,240
Scenario #2	**11,490**	**1,240**	**-**	**-**	**-**	**-**	**-**	**1,240**	-	**12,730**
General Obligation Bonds	11,490	-	-	-	-	-	-	-	-	11,490
Local Tax Funding	-	1,240	-	-	-	-	-	1,240	-	1,240
Station #12 - Lovettsville Station Replacement										
Proposed CIP	**1,000**	**13,500**	**-**	**-**	**-**	**-**	**-**	**13,500**	-	**14,500**
Local Tax Funding	1,000	-	-	-	-	-	-	-	-	1,000
General Obligation Bonds	-	13,500	-	-	-	-	-	13,500	-	13,500
Scenario #2	**1,000**	**13,500**	**-**	**-**	**-**	**-**	**-**	**13,500**	-	**14,500**
Local Tax Funding	1,000	-	-	-	-	-	-	-	-	1,000
General Obligation Bonds	-	13,500	-	-	-	-	-	13,500	-	13,500
Station #20 - Leesburg VFC Station Expansion										
Proposed CIP	-	**4,000**	**-**	**-**	**-**	**-**	**-**	**4,000**	-	**4,000**
General Obligation Bonds	-	4,000	-	-	-	-	-	4,000	-	4,000
Scenario #2	-	**4,000**	**-**	**-**	**-**	**-**	**-**	**4,000**	-	**4,000**
General Obligation Bonds	-	4,000	-	-	-	-	-	4,000	-	4,000
Station #28 - Leesburg South Station Renovation										
Proposed CIP	-	**-**	**-**	**-**	**2,200**	**15,400**	**-**	**17,600**	-	**17,600**
General Obligation Bonds	-	-	-	-	2,200	15,400	-	17,600	-	17,600
Scenario #2	-	**-**	**-**	**-**	**2,200**	**15,400**	**-**	**17,600**	-	**17,600**
General Obligation Bonds	-	-	-	-	2,200	15,400	-	17,600	-	17,600
Station #30 - Route 606 Fire Station										
Proposed CIP	-	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**19,010**	**19,010**
General Obligation Bonds	-	-	-	-	-	-	-	-	19,010	19,010
Scenario #2	-	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**19,010**	**19,010**
General Obligation Bonds	-	-	-	-	-	-	-	-	19,010	19,010

** - The Fire and Rescue CPAT Center is proposed to be funded within existing appropriations in the Consolidated Shops and Warehouse facility and will be located at the Miller Drive Buildings.*

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
ES - 23 Dulles North										
Proposed CIP	-	-	-	-	**4,545**	**40,875**	**-**	**45,420**	-	**45,420**
General Obligation Bonds	-	-	-	-	4,545	40,785	-	45,330	-	45,330
Scenario #2	-	-	-	-	**4,545**	40,875	**-**	**45,420**	-	**45,420**
General Obligation Bonds	-	-	-	-	4,545	40,785	-	45,330	-	45,330
ES - 28 Dulles South										
Proposed CIP	-	**38,770**	**-**	**-**	**-**	**-**	**-**	**38,770**	-	**38,770**
General Obligation Bonds	-	38,770	-	-	-	-	-	38,770	-	38,770
Scenario #2	**2,000**	**36,770**	**-**	**-**	**-**	**-**	**-**	**36,770**	-	**38,770**
General Obligation Bonds	2,000	36,770	-	-	-	-	-	36,770	-	38,770
ES - 31 Dulles North										
Proposed CIP	**1,915**	**36,355**	-	-	-	-	-	**36,355**	-	**38,270**
General Obligation Bonds	1,915	36,355	-	-	-	-	-	36,355	-	38,270
Scenario #2	**1,915**	-	**37,895**	-	-	-	-	**37,895**	-	**39,810**
Local Tax Funding	-	-	1,540	-	-	-	-	1,540	-	1,540
General Obligation Bonds	1,915	-	36,355	-	-	-	-	36,355	-	38,270
Elementary School Classroom Additions - Dulles North and South										
Proposed CIP	-	-	-	**17,695**	-	-	-	**17,695**	-	**17,695**
General Obligation Bonds	-	-	-	17,695	-	-	-	17,695	-	17,695
Scenario #2	-	**16,320**	-	-	-	-	-	**16,320**	-	**16,320**
General Obligation Bonds	-	16,320	-	-	-	-	-	16,320	-	16,320
Elementary School Classroom Additions - Countywide										
Proposed CIP	-	-	-	**17,695**	-	-	-	**17,695**	-	**17,695**
General Obligation Bonds	-	-	-	17,695	-	-	-	17,695	-	17,695
Scenario #2	-	-	-	-	-	**19,100**	-	**19,100**	-	**19,100**
General Obligation Bonds	-	-	-	-	-	19,100	-	19,100	-	19,100
Lovettsville ES Bus/ Visitor Parking										
Proposed CIP	-	-	-	-	-	**660**	-	**660**	-	**660**
Local Tax Funding	-	-	-	-	-	660	-	660	-	660
Scenario #2	-	-	-	-	-	**660**	-	**660**	-	**660**
Local Tax Funding	-	-	-	-	-	660	-	660	-	660
Elementary School Facility Renovations										
Proposed CIP	-	-	-	-	-	-	**5,280**	**5,280**	-	**5,280**
Local Tax Funding	-	-	-	-	-	-	5,280	5,280	-	5,280
Scenario #2	-	-	-	-	-	-	**5,280**	**5,280**	-	**5,280**
Local Tax Funding	-	-	-	-	-	-	5,280	5,280	-	5,280

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
MS - 7 Dulles South										
Proposed CIP	-	**60,820**	-	**-**	-	-	-	**60,820**	-	**60,820**
General Obligation Bonds	-	60,820	-	**-**	-	-	-	60,820	-	60,820
Scenario #2	**3,000**	**57,820**	-	**-**	-	-	-	**57,820**	-	**60,820**
General Obligation Bonds	3,000	57,820	-	**-**	-	-	-	57,820	-	60,820

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
HS - 9 Dulles South										
Proposed CIP	-	-	-	**13,525**	**121,710**	-	-	**135,235**	-	**135,235**
Local Tax Funding	-	-	-	3,000	12,425	-	-	15,425	-	15,425
General Obligation Bonds	-	-	-	10,525	109,285	-	-	119,810	-	119,810
Scenario #2	-	-	**11,760**	**118,900**	-	-	-	**130,660**	-	**130,660**
Local Tax Funding	-	-	3,500	10,000	-	-	-	13,500	-	13,500
General Obligation Bonds	-	-	8,260	108,900	-	-	-	117,160	-	117,160
HS - 11 Dulles North										
Proposed CIP	**3,045**	**118,825**	-	-	-	-	-	**118,825**	-	**121,870**
Local Tax Funding	-	9,145	-	-	-	-	-	9,145	-	9,145
General Obligation Bonds	3,045	109,680	-	-	-	-	-	109,680	-	112,725
Scenario #2	**6,045**	**115,825**	-	-	-	-	-	**115,825**	-	**121,870**
Local Tax Funding	-	9,145	-	-	-	-	-	9,145	-	9,145
General Obligation Bonds	6,045	106,680	-	-	-	-	-	106,680	-	112,725
CS Monroe Conversion										
Proposed CIP	-	**1,750**	-	-	-	**50,100**	-	**51,850**	-	**51,850**
Local Tax Funding	-	-	-	-	-	5,010	-	5,010	-	5,010
Cash Proffers	-	1,750	-	-	-	-	-	1,750	-	1,750
General Obligation Bonds	-	-	-	-	-	45,090	-	45,090	-	45,090
Scenario #2	-	**1,750**	-	-	-	**50,100**	-	**51,850**	-	**51,850**
Local Tax Funding	-	-	-	-	-	5,010	-	5,010	-	5,010
Cash Proffers	-	1,750	-	-	-	-	-	1,750	-	1,750
General Obligation Bonds	-	-	-	-	-	45,090	-	45,090	-	45,090
Loudoun County High School Naval JROTC										
Proposed CIP	-	**3,130**	-	-	-	-	-	**3,130**	-	**3,130**
Cash Proffers	-	3,130	-	-	-	-	-	3,130	-	3,130
Scenario #2	-	**3,130**	-	-	-	-	-	**3,130**	-	**3,130**
Cash Proffers	-	3,130	-	-	-	-	-	3,130	-	3,130

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Modular Classrooms (8) - John Champe HS										
Proposed CIP	-	**1,480**	-	-	-	-	-	**1,480**	-	**1,480**
Local Tax Funding	-	1,480	-	-	-	-	-	1,480	-	1,480
Scenario #2	-	**1,480**	-	-	-	-	-	**1,480**	-	**1,480**
Local Tax Funding	-	1,480	-	-	-	-	-	1,480	-	1,480
Modular Classrooms (8) - Dulles North & South HS										
Proposed CIP	-	**1,480**	-	-	-	-	-	**1,480**	-	**1,480**
Local Tax Funding	-	1,480	-	-	-	-	-	1,480	-	1,480
Scenario #2	-	**1,480**	-	-	-	-	-	**1,480**	-	**1,480**
Local Tax Funding	-	1,480	-	-	-	-	-	1,480	-	1,480
Modular Classroom Removal (10) - Briar Woods HS										
Proposed CIP	-	-	-	**280**	-	-	-	**280**	-	**280**
Local Tax Funding	-	-	-	280	-	-	-	280	-	280
Scenario #2	-	-	-	**280**	-	-	-	**280**	-	**280**
Local Tax Funding	-	-	-	280	-	-	-	280	-	280
High School Stadium Turf & Track Resurfacing										
Proposed CIP	-	-	-	-	-	**2,265**	**7,110**	**9,375**	-	**9,375**
General Obligation Bonds	-	-	-	-	-	2,265	7,110	9,375	-	9,375
Scenario #2	-	-	-	-	-	**2,265**	**7,110**	**9,375**	-	**9,375**
General Obligation Bonds	-	-	-	-	-	2,265	7,110	9,375	-	9,375
Division Security Improvements										
Proposed CIP	-	-	-	-	-	**9,570**	-	**9,570**	-	**9,570**
Local Tax Funding	-	-	-	-	-	1,140	-	1,140	-	1,140
General Obligation Bonds	-	-	-	-	-	8,430	-	8,430	-	8,430
Scenario #2	-	-	-	-	-	**9,570**	-	**9,570**	-	**9,570**
Local Tax Funding	-	-	-	-	-	1,140	-	1,140	-	1,140
General Obligation Bonds	-	-	-	-	-	8,430	-	8,430	-	8,430

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Arcola Boulevard (Dulles West Boulevard to Evergreen Mills)										
Proposed CIP	-	-	-	**12,100**	**20,000**	-	-	**32,100**	-	**32,100**
Revenue Sharing	-	-	-	-	5,000	-	-	5,000	-	5,000
NVTA 70% Regional	-	-	-	12,100	10,000	-	-	22,100	-	22,100
NVTA 30% Local	-	-	-	-	5,000	-	-	5,000	-	5,000
Scenario #2	-	-	-	-	**3,400**	**11,826**	**10,000**	**25,226**	-	**25,226**
Revenue Sharing	-	-	-	-	-	5,000	5,000	10,000	-	10,000
NVTA 70% Regional	-	-	-	-	3,400	-	-	3,400	-	3,400
NVTA 30% Local	-	-	-	-	-	6,826	5,000	11,826	-	11,826
Arcola Boulevard (Route 50 to Dulles West Boulevard)										
Proposed CIP	-	-	-	-	-	-	-	-	-	**-**
Revenue Sharing	-	-	-	-	-	-	-	-	-	**-**
NVTA 70% Regional	-	-	-	-	-	-	-	-	-	**-**
NVTA 30% Local	-	-	-	-	-	-	-	-	-	**-**
Scenario #2	-	-	-	**8,132**	-	-	-	**8,132**	-	**8,132**
Local Tax Funding $0.02	-	-	-	2,100	-	-	-	2,100	-	2,100
NVTA 70% Regional	-	-	-	4,000	-	-	-	4,000	-	4,000
NVTA 30% Local	-	-	-	2,032	-	-	-	2,032	-	2,032
Atlantic Boulevard (Dulles West Blvd - Evergreen Mills Road)										
Proposed CIP	-	-	-	-	-	-	**6,061**	**6,061**	-	**6,061**
Cash Proffers	-	-	-	-	-	-	61	61	-	61
General Obligation Bonds	-	-	-	-	-	-	6,000	6,000	-	6,000
Scenario #2	-	-	-	-	-	-	**6,061**	**6,061**	-	**6,061**
Cash Proffers	-	-	-	-	-	-	61	61	-	61
General Obligation Bonds	-	-	-	-	-	-	6,000	6,000	-	6,000
Belmont Ridge Road - Gloucester to Hay										
Proposed CIP	**48,015**	**13,015**	-	-	-	-	-	**13,015**	-	**61,030**
General Obligation Bonds	2,100	-	-	-	-	-	-		-	2,100
Cash Proffers	279	-	-	-	-	-	-		-	279
Revenue Sharing	1,831	-	-	-	-	-	-		-	1,831
NVTA 70% Regional	20,000	-	-	-	-	-	-		-	20,000
NVTA 30% Local	10,805	-	-	-	-	-	-		-	10,805
Local Tax Funding $0.02	13,000	13,015	-	-	-	-	-	13,015	-	26,015
Scenario #2	**48,015**	**13,015**	-	-	-	-	-	**13,015**	-	**61,030**
General Obligation Bonds	2,100	-	-	-	-	-	-		-	2,100
Cash Proffers	279	-	-	-	-	-	-		-	279
Revenue Sharing	1,831	-	-	-	-	-	-		-	1,831
NVTA 70% Regional	20,000	-	-	-	-	-	-		-	20,000
NVTA 30% Local	10,805	-	-	-	-	-	-		-	10,805
Local Tax Funding $0.02	13,000	13,015	-	-	-	-	-	13,015	-	26,015

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Belmont Ridge Road - Truro Parish to Croson										
Proposed CIP	**22,863**	-	**15,000**	-	-	-	-	**15,000**	-	**37,863**
Local Tax Funding $0.02	1,000	-	13,600	-	-	-		13,600	-	14,600
Cash Proffers	1,283	-	-	-	-	-	-	-	-	1,283
Revenue Sharing	-	-	1,400	-	-	-	-	1,400	-	1,400
NVTA 70% Regional	19,500	-	-	-	-	-	-	-	-	19,500
General Obligation Bonds	1,080	-	-	-	-	-	-	-	-	1,080
Scenario #2	**22,863**	-	**15,000**	-	-	-	-	**15,000**	-	**37,863**
Local Tax Funding $0.02	1,000	-	13,600	-	-	-	-	**13,600**	-	14,600
Cash Proffers	1,283	-	-	-	-	-	-	**-**	-	1,283
Revenue Sharing	-	-	1,400	-	-	-	-	**1,400**	-	1,400
NVTA 70% Regional	19,500	-	-	-	-	-	-	**-**	-	19,500
General Obligation Bonds	1,080	-	-	-	-	-	-	**-**	-	1,080
Braddock/Summerall/Supreme Intersection Improvements										
Proposed CIP	-	-	**-**	**2,100**	-	-	-	**2,100**	-	**2,100**
Local Tax Funding $0.02	-	-	**-**	2,100	-	-	-	2,100	-	2,100
Scenario #2	-	**2,000**	**-**	**-**	-	-	-	**2,000**	-	**2,000**
General Obligation Bonds	-	2,000	**-**	-	-	-	-	2,000	-	2,000
Crosstrail Boulevard - Section B										
Proposed CIP	**31,300**	**2,000**	-	-	**41,560**	-	-	**43,560**	-	**74,860**
Local Tax Funding	-	2,000	-	-	-	-	-	2,000	-	2,000
Local Tax Funding $0.02	1,300	-	-	-	-	-	-	-	-	1,300
Lease Revenue Financing	30,000	-	-	-	-	-	-	-	-	30,000
General Obligation Bonds	-	-	-	-	41,560	-	-	41,560	-	41,560
Scenario #2	**31,300**	**2,000**	-	-	**41,560**	-	-	**43,560**	-	**74,860**
Local Tax Funding	-	2,000	-	-	-	-	-	2,000	-	2,000
Local Tax Funding $0.02	1,300	-	-	-	-	-	-	-	-	1,300
Lease Revenue Financing	30,000	-	-	-	-	-	-	-	-	30,000
General Obligation Bonds	-	-	-	-	41,560	-	-	41,560	-	41,560
Dulles West Boulevard (Arcola - Loudoun Co. Pkwy)										
Proposed CIP	-	-	-	-	**2,514**	**4,700**	**10,000**	**17,214**	-	**17,214**
Cash Proffers	-	-	-	-	2,514	-	-	2,514	-	2,514
Revenue Sharing	-	-	-	-	-	1,500	5,000	6,500	-	6,500
NVTA 30% Local	-	-	-	-	-	3,200	5,000	8,200	-	8,200
Scenario #2	-	-	-	**8,100**	**9,114**	-	-	**17,214**	-	**17,214**
Cash Proffers	-	-	-	-	2,514	-	-	2,514	-	2,514
Revenue Sharing	-	-	-	-	-	-	-	-	-	-
NVTA 70% Regional	-	-	-	8,100	6,600	-	-	14,700	-	14,700
Dulles West Boulevard (Arcola - Northstar Boulevard)										
Proposed CIP	-	-	-	-	-	**7,126**	**36,550**	**43,676**	-	**43,676**
Local Tax Funding $0.02		-	-	-	-	-	9,000	9,000	-	9,000
Revenue Sharing		-	-	-	-	3,500	-	3,500	-	3,500
NVTA 70% Regional		-	-	-	-	-	23,100	23,100	-	23,100
NVTA 30% Local		-	-	-	-	3,626	4,450	8,076	-	8,076
Scenario #2	-	-	-	-	-	**-**	**23,100**	**23,100**	**21,000**	**44,100**
NVTA 70% Regional	-	-	-	-	-	-	23,100	23,100	21,000	44,100

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Evergreen Mills Road (Belmont Ridge - Stone Springs)										
Proposed CIP	-	-	-	-	-	-	-	-	**12,000**	**12,000**
General Obligation Bonds	-	-	-	-	-	-	-	-	12,000	12,000
Scenario #2	-	-	-	-	-	**2,000**	**10,300**	**12,300**	-	**12,300**
General Obligation Bonds	-	-	-	-	-	2,000	10,300	12,300	-	12,300
Evergreen Mills Road (Stone Springs - Arcola)										
Proposed CIP	-	-	-	-	-	-	-	-	-	**-**
State Revenue Sharing	-	-	-	-	-	-	-	-	-	**-**
NVTA 30% Local	-	-	-	-	-	-	-	-	-	**-**
Scenario #2	-	-	-	-	-	-	**10,400**	**10,400**	-	**10,400**
State Revenue Sharing	-	-	-	-	-	-	5,000	5,000	-	5,000
NVTA 30% Local	-	-	-	-	-	-	5,400	5,400	-	5,400
Evergreen Mills Road (Arcola - Loudoun Co. Pkwy)										
Proposed CIP	-	-	-	-	-	-	-	-	-	**-**
Local Tax Funding $0.02	-	-	-	-	-	-	-	-	-	**-**
NVTA 30% Local	-	-	-	-	-	-	-	-	-	**-**
Scenario #2	-	-	-	-	-	-	**19,051**	**19,051**	-	**19,051**
Local Tax Funding $0.02	-	-	-	-	-	-	15,000	15,000	-	15,000
NVTA 30% Local	-	-	-	-	-	-	4,051	4,051	-	4,051
Evergreen Mills Road (Northstar - Belmont Ridge)										
Proposed CIP	-	-	-	-	-	-	-	-	-	**-**
General Obligation Bonds	-	-	-	-	-	-	-	-	-	**-**
Scenario #2	-	-	-	-	-	-	-	-	**54,500**	**54,500**
General Obligation Bonds	-	-	-	-	-	-	-	-	54,500	54,500
Farmwell Road (Smith Switch - Ashburn Road)										
Proposed CIP	**7,864**	-	**10,000**	**7,000**	-	-	-	**17,000**	-	**24,864**
Cash Proffers	864	-	-	-	-	-	-	-	-	864
Revenue Sharing	3,500	-	5,000	3,500	-	-	-	8,500	-	12,000
NVTA 30% Local	3,500	-	5,000	3,500	-	-	-	8,500	-	12,000
Scenario #2	**7,864**	-	**10,000**	**7,000**	-	-	-	**17,000**	-	**24,864**
Cash Proffers	864	-	-	-	-	-	-	-	-	864
Revenue Sharing	3,500	-	5,000	3,500	-	-	-	8,500	-	12,000
NVTA 30% Local	3,500	-	5,000	3,500	-	-	-	8,500	-	12,000
George Washington Boulevard Overpass										
Proposed CIP	**1,367**	**4,132**	-	**1,976**	**8,201**	**8,500**	**3,000**	**25,809**	-	**27,176**
RSTP	1,367	4,132	-	1,976	8,201	8,500	3,000	25,809	-	27,176
Scenario #2	**1,367**	**4,132**	-	**1,976**	**8,201**	**8,500**	**3,000**	**25,809**	-	**27,176**
RSTP	1,367	4,132	-	1,976	8,201	8,500	3,000	25,809	-	27,176
Moorefield Boulevard										
Proposed CIP	-	-	-	**4,200**	-	-	-	**4,200**	-	**4,200**
NVTA 30% Local	-	-	-	4,200	-	-	-	4,200	-	4,200
Scenario #2	-	-	-	**4,200**	-	-	-	**4,200**	-	**4,200**
NVTA 30% Local	-	-	-	4,200	-	-	-	4,200	-	4,200

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Mooreview Parkway										
Proposed CIP	**6,300**	**1,579**	-	-	-	-	-	**1,579**	-	**7,879**
Local Tax Funding $0.02	-	1,254	-	-	-	-	-	1,254	-	1,254
Fund Balance	6,300	-	-	-	-	-	-	-	-	6,300
NVTA 30% Local	-	325	-	-	-	-	-	325	-	325
Scenario #2	**6,300**	**1,579**	-	-	-	-	-	**1,579**	-	**7,879**
Local Tax Funding $0.02	-	1,254	-	-	-	-	-	1,254	-	1,254
Fund Balance	6,300	-	-	-	-	-	-	-	-	6,300
NVTA 30% Local	-	325	-	-	-	-	-	325	-	325
Northstar Boulevard (Route 50 - Tall Cedars)										
Proposed CIP	**5,432**	-	**20,560**	**10,000**	-	-	-	**30,560**	-	**35,992**
Revenue Sharing	2,350	-	-	5,000	-	-	-	5,000	-	7,350
NVTA 30% Local	2,350	-	-	5,000	-	-	-	5,000	-	7,350
Cash Proffers	732	-	-	-	-	-	-	-	-	732
NVTA 70% Regional	-	-	20,560	-	-	-	-	20,560	-	20,560
Scenario #2	**5,432**	-	**20,560**	**10,000**	-	-	-	**30,560**	-	**35,992**
Revenue Sharing	2,350	-	-	5,000	-	-	-	5,000	-	7,350
NVTA 30% Local	2,350	-	-	5,000	-	-	-	5,000	-	7,350
Cash Proffers	732	-	-	-	-	-	-	-	-	732
NVTA 70% Regional	-	-	20,560	-	-	-	-	20,560	-	20,560
Northstar Boulevard (Route 50 - Shreveport)										
Proposed CIP	**11,459**	**10,000**	**11,081**	**27,440**	-	-	-	**48,521**	-	**59,980**
Local Tax Funding $0.02	3,300	-	-	5,000	-	-	-	5,000	-	8,300
Revenue Sharing	3,200	5,000	-	1,500	-	-	-	6,500	-	9,700
NVTA 30% Local	4,755	5,000	-	-	-	-	-	5,000	-	9,755
NVTA 70% Regional	204	-	11,081	20,940	-	-	-	32,021	-	32,225
Scenario #2	**11,459**	**10,000**	**11,081**	**27,440**	-	-	-	**48,521**	-	**59,980**
Local Tax Funding $0.02	3,300	-	-	5,000	-	-	-	5,000	-	8,300
Revenue Sharing	3,200	5,000	-	1,500	-	-	-	6,500	-	9,700
NVTA 30% Local	4,755	5,000	-	-	-	-	-	5,000	-	9,755
NVTA 70% Regional	204	-	11,081	20,940	-	-	-	32,021	-	32,225
Northstar Boulevard (Tall Cedars to Braddock)										
Proposed CIP	-	-	-	-	-	-	**21,855**	**21,855**	-	**21,855**
Cash Proffers	-	-	-	-	-	-	192	192	-	192
NVTA 70% Regional	-	-	-	-	-	-	21,663	21,663	-	21,663
Scenario #2	-	-	-	-	-	-	**10,855**	**10,855**	**10,800**	**21,655**
Cash Proffers	-	-	-	-	-	-	192	192	-	192
NVTA 70% Regional	-	-	-	-	-	-	10,663	10,663	10,800	21,463
Northstar/Belmont Ridge Road - Traffic Signal										
Proposed CIP	-	**510**	-	-	-	-	-	**510**	-	**510**
NVTA 30% Local	-	510	-	-	-	-	-	510	-	510
Scenario #2	-	**510**	-	-	-	-	-	**510**	-	**510**
NVTA 30% Local	-	510	-	-	-	-	-	510	-	510

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Prentice Road										
Proposed CIP	-	**9,000**	-	-	**20,000**	**60,650**	-	**89,650**	-	**89,650**
Local Tax Funding $0.02	-	-	-	-	-	13,400	-	13,400	-	13,400
Fund Balance	-	9,000	-	-	-	-	-	9,000	-	9,000
NVTA 30% Local	-	-	-	-	-	3,770	-	3,770	-	3,770
NVTA 70% Regional	-	-	-	-	20,000	43,480	-	63,480	-	63,480
Scenario #2	-	**9,000**	-	-	**20,000**	**60,650**	-	**89,650**	-	**89,650**
Local Tax Funding $0.02	-	-	-	-	-	13,400	-	13,400	-	13,400
Fund Balance	-	9,000	-	-	-	-	-	9,000	-	9,000
NVTA 30% Local	-	-	-	-	-	3,770	-	3,770	-	3,770
NVTA 70% Regional	-	-	-	-	20,000	43,480	-	63,480	-	63,480
Route 15 Bypass/ Battlefield Pkwy										
Proposed CIP	-	-	**2,000**	-	-	-	-	**2,000**	-	**2,000**
NVTA 70% Regional	-	-	2,000	-	-	-	-	2,000	-	2,000
Scenario #2	-	-	**2,000**	-	-	-	-	**2,000**	-	**2,000**
NVTA 70% Regional	-	-	2,000	-	-	-	-	2,000	-	2,000
Route 15 Bypass/ Edwards Ferry Road										
Proposed CIP	**2,000**	-	-	-	-	**1,200**	**1,500**	**2,700**	-	**4,700**
NVTA 70% Regional	2,000	-	-	-	-	-	-	-	-	2,000
RSTP	-	-	-	-	-	1,200	1,500	2,700	-	2,700
Scenario #2	**2,000**	-	-	-	-	**1,200**	**1,500**	**2,700**	-	**4,700**
NVTA 70% Regional	2,000	-	-	-	-	-	-	-	-	2,000
RSTP	-	-	-	-	-	1,200	1,500	2,700	-	2,700
Route 606 Widening										
Proposed CIP	**32,912**	**8,573**	-	-	-	-	-	**8,573**	-	**41,485**
Lease Revenue Financing	21,791	-	-	-	-	-	-	-	-	21,791
Cash Proffers	2,366	284	-	-	-	-	-	284	-	2,650
RSTP	8,755	8,289	-	-	-	-	-	8,289	-	17,044
Scenario #2	**32,912**	**8,573**	-	-	-	-	-	**8,573**	-	**41,485**
Lease Revenue Financing	21,791	-	-	-	-	-	-	-	-	21,791
Cash Proffers	2,366	284	-	-	-	-	-	284	-	2,650
RSTP	8,755	8,289	-	-	-	-	-	8,289	-	17,044
Route 7/ Battlefield Parkway Interchange										
Proposed CIP	**13,000**	**38,760**	**6,240**	-	-	-	-	**45,000**	-	**58,000**
NVTA 70% Regional	13,000	38,760	6,240	-	-	-	-	45,000	-	58,000
Scenario #2	**13,000**	**38,760**	**6,240**	-	-	-	-	**45,000**	-	**58,000**
NVTA 70% Regional	13,000	38,760	6,240	-	-	-		45,000	-	58,000
Route 7/ Route 287 Interchange										
Proposed CIP	-	-	-	-	-	-	-	-	-	**-**
NVTA 70% Regional	-	-	-	-	-	-	-	-	-	**-**
Scenario #2	-	-	-	-	-	-	**11,000**	**11,000**	-	**11,000**
NVTA 70% Regional	-	-	-	-	-	-	11,000	11,000	-	11,000

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Route 7/ Route 690 Interchange										
Proposed CIP	**1,500**	-	-	**2,032**	**5,100**	**10,000**	**16,001**	**33,133**	-	**34,633**
Local Tax Funding $0.02	-	-	-	-	5,100	-	6,000	11,100	-	11,100
Fund Balance	1,500	-	-	-	-	-	-	-	-	1,500
State Revenue Sharing	-	-	-	-	-	5,000	5,000	10,000	-	10,000
NVTA 30% Local	-	-	-	2,032	-	5,000	5,001	12,033	-	12,033
Scenario #2	**1,500**	**4,000**	**2,000**	**2,000**	**15,100**	**10,000**	-	**33,100**	-	**34,600**
Local Tax Funding $0.02	-	-	-	-	5,100	-	-	5,100	-	5,100
Fund Balance	1,500	-	-	-	-	-	-	-	-	1,500
General Obligation Bonds	-	4,000	2,000	2,000	-	-	-	8,000	-	8,000
State Revenue Sharing	-	-	-	-	5,000	5,000	-	10,000	-	10,000
NVTA 30% Local	-	-	-	-	5,000	5,000	-	10,000	-	10,000
Route 9 / Route 287 Roundabout										
Proposed CIP	**1,228**	-	-	-	-	-	-	-	**10,750**	**11,978**
Revenue Sharing	-	-	-	-	-	-	-	-	5,375	5,375
Cash Proffers	228							-	-	228
NVTA 30% Local	1,000	-	-	-	-	-	-	-	5,375	6,375
Scenario #2	**1,228**	-	-	-	-	-	-	-	**10,750**	**11,978**
Revenue Sharing	-	-	-	-	-	-	-	-	5,375	5,375
Cash Proffers	228							-	-	228
NVTA 30% Local	1,000	-	-	-	-	-	-	-	5,375	6,375
Shaw Road										
Proposed CIP	-	-	**2,622**	-	-	-	-	**2,622**	-	**2,622**
Local Tax Funding $0.02	-	-	1,400	-	-	-	-	1,400	-	1,400
Cash Proffers	-	-	900	-	-	-	-	900	-	900
NVTA 30% Local	-	-	322	-	-	-	-	322	-	322
Scenario #2	-	-	**2,622**	-	-	-	-	**2,622**	-	**2,622**
Local Tax Funding $0.02	-	-	1,400	-	-	-	-	1,400	-	1,400
Cash Proffers	-	-	900	-	-	-	-	900	-	900
NVTA 30% Local	-	-	322	-	-	-	-	322	-	322
Shellhorn Road										
Proposed CIP	-	-	-	-	-	-	-	-	-	**-**
General Obligation Bonds	-	-	-	-	-	-	-	-	-	**-**
NVTA 70% Regional	-	-	-	-	-	-	-	-	-	**-**
Scenario #2	-	**8,000**	**4,000**	**4,000**	**8,000**	-	-	**24,000**	-	**24,000**
General Obligation Bonds	-	8,000	-	-	-	-	-	8,000	-	8,000
NVTA 70% Regional	-	-	4,000	4,000	8,000	-	-	16,000	-	16,000
Sterling Boulevard Extension										
Proposed CIP	**14,101**	**10,028**	-	-	-	-	-	**10,028**	-	**24,129**
Cash Proffers	-	28	-	-	-	-	-	28	-	28
Local Tax Funding	1,700	-	-	-	-	-	-	-	-	1,700
Proceeds from the Sale of Land	135	-	-	-	-	-	-	-	-	135
Revenue Sharing	4,950	5,000	-	-	-	-	-	5,000	-	9,950
NVTA 30% Local	7,316	5,000	-	-	-	-	-	5,000	-	12,316
Scenario #2	**14,101**	**10,028**	-	-	-	-	-	**10,028**	-	**24,129**
Cash Proffers	-	28	-	-	-	-	-	28	-	28
Local Tax Funding	1,700	-	-	-	-	-	-	-	-	1,700
Proceeds from the Sale of Land	135	-	-	-	-	-	-	-	-	135
Revenue Sharing	4,950	5,000	-	-	-	-	-	5,000	-	9,950
NVTA 30% Local	7,316	5,000	-	-	-	-	-	5,000	-	12,316

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Waxpool/Loudoun County Pkwy Intersection										
Proposed CIP	**1,235**	**1,146**	**3,489**	-	-	-	-	**4,635**	-	**5,870**
Local Tax Funding $0.02	-	146	-	-	-	-	-	146	-	146
Fund Balance	-	1,000	-	-	-	-	-	1,000	-	1,000
Cash Proffers	1,235	-	789	-	-	-	-	789	-	2,024
Revenue Sharing	-	-	1,700	-	-	-	-	1,700	-	1,700
NVTA 30% Local	-	-	1,000	-	-	-	-	1,000	-	1,000
Scenario #2	**1,235**	**1,146**	**3,489**	-	-	-	-	**4,635**	-	**5,870**
Local Tax Funding $0.02	-	146	-	-	-	-	-	146	-	146
Fund Balance	-	1,000	-	-	-	-	-	1,000	-	1,000
Cash Proffers	1,235	-	789	-	-	-	-	789	-	2,024
Revenue Sharing	-	-	1,700	-	-	-	-	1,700	-	1,700
NVTA 30% Local	-	-	1,000	-	-	-	-	1,000	-	1,000
Waxpool/Smith Switch/Farmwell Intersection										
Proposed CIP	-	-	-	**4,300**	-	-	-	**4,300**	-	**4,300**
Local Tax Funding $0.02	-	-	-	4,300	-	-	-	4,300	-	4,300
Scenario #2	-	-	-	**4,300**	-	-	-	**4,300**	-	**4,300**
Local Tax Funding $0.02	-	-	-	4,300	-	-	-	4,300	-	4,300
Westwind Drive (State St - Ladbrook)										
Proposed CIP	-	-	-	**8,000**	**35,696**	-	-	**43,696**	-	**43,696**
Local Tax Funding $0.02	-	-	-	-	8,300	-	-	8,300	-	8,300
Revenue Sharing	-	-	-	-	5,000	-	-	5,000	-	5,000
NVTA 30% Local	-	-	-	-	10,157	-	-	10,157	-	10,157
NVTA 70% Regional	-	-	-	8,000	12,239	-	-	20,239	-	20,239
Scenario #2	-	-	-	**8,000**	**35,696**	-	-	**43,696**	-	**43,696**
Local Tax Funding $0.02	-	-	-	-	8,300	-	-	8,300	-	8,300
Revenue Sharing	-	-	-	-	5,000	-	-	5,000	-	5,000
NVTA 30% Local	-	-	-	-	10,157	-	-	10,157	-	10,157
NVTA 70% Regional	-	-	-	8,000	12,239	-	-	20,239	-	20,239
Woodgrove HS/ Fields Farm Park Road										
Proposed CIP	**3,815**	-	**2,500**	-	-	-	-	**2,500**	-	**6,315**
Lease Revenue Financing	3,815	-	-	-	-	-	-	-	-	3,815
NVTA 30% Local	-	-	2,500	-	-	-	-	2,500	-	2,500
Scenario #2	**3,815**	-	**2,500**	-	-	-	-	**2,500**	-	**6,315**
Lease Revenue Financing	3,815	-	-	-	-	-	-	-	-	3,815
NVTA 30% Local	-	-	2,500	-	-	-	-	2,500	-	2,500
Transportation Contingency Accounts										
Proposed CIP	-	**1,600**	**1,600**	**1,600**	**1,600**	**1,600**	**1,600**	**9,600**	-	**9,600**
Local Tax Funding $0.02	-	-	-	1,600	1,600	1,600	-	4,800	-	4,800
NVTA 30% Local	-	1,600	1,600	-	-	-	1,600	4,800	-	4,800
Scenario #2	-	**1,600**	**1,600**	**1,600**	**1,600**	**1,600**	**1,600**	**9,600**	-	**9,600**
Local Tax Funding $0.02	-	-	-	1,600	1,600	1,600	-	4,800	-	4,800
NVTA 30% Local	-	1,600	1,600	-	-	-	1,600	4,800	-	4,800

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Town of Hamilton Drainage and Pedestrian Improvements										
Proposed CIP	-	**566**	-	-	-	-	-	**566**	-	**566**
Cash Proffer Interest	-	566	-	-		-	-	566	-	566
Scenario #2	-	**566**	-	-	-	-	-	**566**	-	**566**
Cash Proffer Interest	-	566	-	-	-			566	-	566
Town of Hillsboro Traffic Calming and Pedestrian Safety										
Proposed CIP	-	**-**	**4,800**	-	-	-	-	4,800	-	**4,800**
Revenue Sharing	-	**-**	1,900	-	-	-	-	1,900	-	**1,900**
NVTA 30% Local	-	**-**	2,900	-	-	-	-	2,900	-	**2,900**
Scenario #2	-	**-**	**4,800**	-	-	-	-	**4,800**	-	**4,800**
Revenue Sharing	-	**-**	1,900		-	-	-	1,900	-	1,900
NVTA 30% Local	-	**-**	2,900		-	-	-	2,900	-	2,900
Town of Leesburg - Battlefield Parkway (Route 15 to the Greenway)										
Proposed CIP	-	**-**	**1,000**	-	-	-	-	**1,000**	-	**1,000**
NVTA 30% Local	-	**-**	1,000	-	-	-		1,000	-	1,000
Scenario #2	-	**-**	**1,000**	-	-	-	-	**1,000**	-	**1,000**
NVTA 30% Local	-	**-**	1,000	-	-	-		1,000	-	1,000
Town of Leesburg NVTA 30% Local Funding										
Proposed CIP	**5,591**	**2,036**	**2,099**	**2,165**	**2,234**	**2,304**	**2,377**	**13,215**	-	**18,806**
NVTA 30% Local	5,591	2,036	2,099	2,165	2,234	2,304	2,377	13,215	-	18,806
Scenario #2	**5,591**	**2,036**	**2,099**	**2,165**	**2,234**	**2,304**	**2,377**	**13,215**	-	**18,806**
NVTA 30% Local	5,591	2,036	2,099	2,165	2,234	2,304	2,377	**13,215**	-	18,806
Town of Purcellville NVTA 30% Local Funding										
Proposed CIP	**1,169**	**444**	**457**	**471**	**486**	**501**	**516**	**2,875**	-	**4,044**
NVTA 30% Local	1,169	444	457	471	486	501	516	2,875	-	4,044
Scenario #2	**1,169**	**444**	**457**	**471**	**486**	**501**	**516**	**2,875**	-	**4,044**
NVTA 30% Local	1,169	444	457	471	486	501	516	**2,875**	-	4,044
Town of Middleburg Crosswalk Project										
Proposed CIP	**1,205**	**585**	-	-	-	-	-	**585**	-	**1,790**
Local Tax Funding $0.02	-	585	-	-	-	-	-	**585**	-	585
Local Gasoline Tax Funding	1,205	-	-	-	-		-	**-**	-	1,205
Scenario #2	**1,205**	**585**	-	-	-	-	-	**585**	-	**1,790**
Local Tax Funding $0.02	-	585	-	-	-	-	-	**585**	-	**585**
Local Gasoline Tax Funding	1,205	-	-	-	-	-	-	**-**	-	**1,205**

Comparison of Funding Between Proposed CIP and Scenario #2

PROJECTS	Prior FY	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	CIP TOTAL	FUTURE	PROJECT TOTAL
Transit Buses										
Proposed CIP	-	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**6,000**	-	**6,000**
State Capital Assistance	-	500	500	500	500	500	500	3,000	-	3,000
Transit Fees	-	-	500	500	500	500	500	2,500	-	2,500
Cash Proffers	-	500	-	-		-	-	500	-	500
Scenario #2	-	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**6,000**	-	**6,000**
State Capital Assistance	-	500	500	500	500	500	500	3,000	-	3,000
Transit Fees	-	-	500	500	500	500	500	2,500	-	2,500
Cash Proffers	-	500	-	-	-	-	-	500	-	500
Leesburg Park and Ride Lot										
Proposed CIP	**2,500**	**1,490**	-	-	-	-	-	**1,490**	-	**3,990**
Cash Proffers	1,500	-	-	-	-	-	-	-	-	1,500
NVTA 30% Local	-	1,490	-	-	-	-	-	1,490	-	1,490
NVTA 70% Regional	1,000	-	-	-	-	-	-	-	-	1,000
Scenario #2	**2,500**	**1,490**	-	-	-	-	-	**1,490**	-	**3,990**
Cash Proffers	1,500	-	-	-	-	-	-	-	-	1,500
NVTA 30% Local	-	1,490	-	-	-	-	-	1,490	-	1,490
NVTA 70% Regional	1,000	-	-	-	-	-	-	-	-	1,000
Metro Capital Contribution										
Proposed CIP	-	-	-	**12,000**	**12,000**	**13,000**	**13,000**	**50,000**	-	**50,000**
General Obligation Bonds	-	-		12,000	12,000	13,000	13,000	50,000	-	50,000
Scenario #2	-	-	-	**12,000**	**12,000**	**13,000**	**13,000**	**50,000**	-	**50,000**
General Obligation Bonds	-	-		12,000	12,000	13,000	13,000	50,000	-	50,000
Metro Station Area Pedestrian Improvements										
Proposed CIP	-	-	-	-	-	-	**5,400**	**5,400**	**6,600**	**12,000**
CMAQ	-	-	-	-	-	-	5,400	5,400	-	5,400
Local Tax Funding $0.02	-	-	-	-	-	-	-	-	6,600	6,600
Scenario #2	-	-	-	-	-	-	**5,400**	**5,400**	**6,600**	**12,000**
CMAQ	-	-	-	-	-	-	5,400	5,400	-	5,400
Local Tax Funding $0.02	-	-	-	-	-	-	-	-	6,600	6,600
New Electronic Payments Program (NEPP)										
Proposed CIP	-	-	-	**2,000**	-	-	-	**2,000**	-	**2,000**
Local Tax Funding $0.02	-	-	-	2,000	-	-	-	2,000	-	2,000
Scenario #2	-	-	-	**2,000**	-	-	-	**2,000**	-	**2,000**
Local Tax Funding $0.02	-	-	-	2,000	-	-	-	2,000	-	2,000
One Loudoun Park and Ride Lot										
Proposed CIP	-	-	-	**3,290**	-	-	-	**3,290**	-	**3,290**
CMAQ	-	-	-	3,290	-	-	-	3,290	-	3,290
Scenario #2	-	-	-	**3,290**	-	-	-	**3,290**	-	**3,290**
CMAQ	-	-	-	3,290	-	-	-	3,290	-	3,290
Western Loudoun Park and Ride Lot										
Proposed CIP	-	**3,821**	**-**	**150**	-	-	-	**3,971**	-	**3,971**
CMAQ	-	3,821	-	150	-	-	-	3,971	-	3,971
Scenario #2	-	**3,821**	**-**	**150**	-	-	-	**3,971**	-	**3,971**
CMAQ	-	3,821	-	150	-	-	-	3,971	-	3,971

DEPARTMENT OF MANAGEMENT AND BUDGET

MEMORANDUM

DATE: March 22, 2016

TO: Board of Supervisors

FROM: Erin McLellan, Director of Management and Budget

RE: **FY 2017 Proposed Budget Questions, Packet 5**

CC: Board of Supervisor Aides, Tim Hemstreet, Caleb Weitz, Julie Grandfield, John Sandy, Charles Yudd, Kenny Young, Bob Middaugh, Glen Barbour, Erin McLellan, Operating Budget Staff, Jeanette Green, Janet Romanchyk, Nikki Bradley, Capital Budget Staff

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Packet 5 contains staff responses to questions pertaining to the departments and/or programs listed below in relation to the FY 2017 Proposed Budget. An index, grouped by supervisor, is also provided.

The information in the following pages lists the questions submitted by the Board members followed by staff responses. This information is grouped by functional area.

CONTENTS

General Government **2**
Management and Budget 2

Public Safety and Judicial Administration **3**
Sheriff's Office 3

Index of Board Member Questions **5**

General Government

Management and Budget

1. **Please list all "off budget" funds (including buses, turf fields, OPEB, Health Care, Broad Run High School renovations, Potomac Falls renovations) received by LCPS from the BOS since 2012. (Supervisor Higgins)**

The table below provides a list of funds approved and allocated by the Board of Supervisors to Loudoun County Public Schools since FY 2012.

Fiscal Year	Description	Total Allocated
2016	Design and initial construction activities for Dulles South Area Middle School	3,000,000
2016	Laundry Room Renovations at Potomac Falls High School	40,000
2016	Bus Purchases	4,500,000
2016	Synthetic Turf Field at Potomac Falls High School stadium field	1,250,000
2016	Two Modular Classrooms at Potomac Falls High School	400,000
2016	Additional Construction Costs at Riverside High School	1,500,000
2015	LCPS Self-Insurance Fund	7,000,000
2015	Stone Bridge High School Turf Field	750,000
2014	Artificial Turf at Park View High School Football Field	800,000
2012	Part-time English teacher and new technology for LCPS program at JDC	142,672
	Total	**$ 19,382,672**

2. **Is it possible to consider the County of Loudoun and Loudoun County Public Schools merging some government responsibilities such as Vehicle Maintenance, Information Technology (Purchasing and Support) and Land Acquisition? Of course, this would happen through attrition, retirement or employee separation and NOT through a reduction in force policy. (Chair Randall)**

Over the last several years, the County has worked to consolidate a variety of vehicle related programs. The County and LCPS currently operate a consolidated maintenance program for light vehicles. This excludes buses and heavy apparatus. The Department of General Services is currently working with LCPS to study whether the vehicle maintenance function, as it is currently consolidated, is the most efficient approach. The analysis is anticipated to be completed by the end of FY 2016.

Currently, Loudoun County's Department of Information Technology provides all technical support and management for Loudoun County Public School's Financial, Human Resources, and Payroll systems. This includes the maintenance and management of all LCPS HR and Payroll records (over 3.5 million documents) within the County's Enterprise Content Management System (Laserfiche). Additionally, DIT provides support for the school's legacy Student Information System and provides security resources to assist with identifying and remediating security issues on LCPS' network. Lastly, DIT provides all services in the printing of School teacher contracts, pay reports and labels. The functions that the LCPS Technology staff currently provide are necessary to maintain the various PC's and school classroom technology across the County as well as to manage the schools network connectivity that students and teachers use to access the internet. The Board of Supervisors and the School Board could explore further consolidation of this function between LCPS and the County. However, staff believes it is unlikely that this consolidation would result in significant efficiency or savings.

In 2013-2014, the Joint Board of Supervisors and School Board Committee (Joint Committee) examined the potential of consolidating certain County and School services, specifically land acquisition. In its report, the Joint Committee found that "No consolidation of staff resources were recommended at this time" as both entities utilized minimal staff for this function.

3. Does the Board of Supervisors, without the agreement of the School Board, have the authority to directly donate funds to Catoctin ES for the construction of an accessible playground? (Supervisor Umstattd)

The Board of Supervisors cannot appropriate or donate money to a specific school, because individual schools are not legal entities. Typically, appropriations to the School Board for capital expenditures are made based on requests received from the schools. The Board of Supervisors cannot require the School Board to spend money on a capital project that has not been requested or authorized by the School Board. If the Board of Supervisors appropriated money to the School Board to purchase playground equipment for a particular school, the Board of Supervisors would not have control over how those funds are spent by the School Board.

An alternate way to accomplish Supervisor Umstattd's objective would be for the Board to donate money to the Catoctin Elementary School PTA. The Virginia Code allows localities to make gifts or donations of money to any charitable institution or association that provides services to residents of the locality, provided the institution or association is an appropriately registered Virginia corporation. Prior Board practice has been to only give funding to institutions or associations with an Internal Revenue Service (IRS) 501 (c) (3) designation. However, once the donated funds are used by the PTA to purchase equipment for the school, that equipment would belong to the School Board, and the School Board could dispose of it (e.g., move it to another school) in its discretion. Before a donation is made to the PTA, it would be advisable to contact the PTA to make sure it would be willing and able to accept such a donation and to contract for the purchase and installation of the equipment.

Public Safety and Judicial Administration

Sheriff's Office

4. What is the attrition rate for FY14 and FY15 in the Sheriff's Office? Please break this number down by operating area (deputy, admin, etc.). (Supervisor Letourneau)

The following table provides the number of resignations and retirements by Division and the overall attrition rate for both FY 2014 and FY 2015.

LCSO Resignations and Retirements

Division	FY 2014	FY 2015
Adult Detention Center and Courts	11	8
Field Operations	10	13
Operational Support	2	2
Criminal Investigations	5	1
Administration and Technical Services	1	1
Office of the Sheriff	0	1
Total Resignations & Retirements	29	26
Actual LCSO Sworn Personnel	569	564
Estimated Annual Attrition Rate	5%	5%

5. **Provide a breakdown on what surrounding jurisdictions LCSO staff left to work for. (Supervisor Letourneau)**

Sworn Personnel[1]

- **FY 2014 - 29 Sworn employees**
  Two (2) Sworn left for state and federal agencies and six (6) retired.

- **FY 2015: 26 Sworn employees**
  Two (2) Sworn left for state and federal agencies and two (2) retired.

Civilian Personnel[1]

- **FY 2014 - 12 Civilian employees**
  Two (2) left for state or federal agency, and two (2) retired.

- **FY 2015 - 13 Civilian employees**
  Three (3) retirements occurred.

6. **How many experienced (law enforcement for another locality) staff members were recruited to LCSO in FY14 and FY15? (Supervisor Letourneau)**

A total of 19 deputies with previous law enforcement experience were hired from other law enforcement localities in FY 14 and FY 15. Of the total recruitment, 12 were for Field Operations and seven (7) were for Corrections/Court Services.

7. **From what jurisdictions did these new staff members come from? Break this number down by operating area (deputy, admin, etc.) (Supervisor Letourneau)**

In FY 2014, Deputies were hired from the following law enforcement agencies for Field Operations:

- George Mason University Police Department

[1] All sworn and civilian employees have exit interviews. However, those resigning are not required to disclose their new employer. This is why limited data exists on what jurisdictions employees left for.

- Naperville, IL Police Department
- Ocean City, MD Police Department
- Alexandria, VA Police Department
- Fairfax County, VA Police Department

Additionally, in FY 2014, Deputies were hired from the following law enforcement agencies for Corrections:

- Jacksonville, FL Sheriff's Office
- Pasquotank Correctional Institute, NC
- CUNY Public Safety Department Campus Police
- Bureau of Corrections, U.S Department of Justice; Washington D.C

In FY 2015, Deputies were hired from the following law enforcement agencies for Field Operations:

- Ocean City, MD Police Department
- University of Richmond Police Department
- Eastern Regional Jail, WV
- Hagerstown, MD Police Department
- Loudoun County Sheriff's Office (*Rehire)*
- Arlington County, VA Sheriff's Office
- Federal Protective Service (FPS)
- Federal Emergency Management Agency (FEMA)
- Berryville, VA Police Department
- Northern Virginia Community College Campus Police Department

Additionally, in FY 2015, Deputies were hired from the following law enforcement agencies for Corrections:

- Nevada Department of Corrections
- Rappahannock Regional Criminal Justice Academy
- Hampshire County, VA Sheriff's Office/Polk County, VA Sheriff's Office

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FY 2017 Budget Question Inventory
(yellow highlight indicates answer included in this packet)

Board Member	Department/ Program	Date Received	Question	Packet Answered
Buffington	CIP - Transportation	2/16/2016	Could staff provide options to accelerate the 690/7 interchange project by one year? It is currently funded between FY 2019-2022. Supervisor Buffington would like it funded between 2018-2021	2/23 FGOEDC CIP Packet
Buona	Mental Health, Substance Abuse and Developmental Services	3/7/2016	Provide a breakdown of the costs and revenue associated with the Residential Support Program Enhancement	#4 - 3/14/2016
Higgins	LCPS	2/26/2016	Salary Increases - Please list the overall salary increases for all LCPS employees for fiscal years 2012 through 2016: a. Please provide a break out of the salary increases by category including teachers b. Please also include the salary increase for teachers by step amount and indicate the year in which the increase was made. c. What is the percentage of these increases (year over year) from fiscal year 2012 through fiscal year 2016. d. Please provide a listing of salary increases for MA +10 from fiscal year 2012 through fiscal year 2016. e. I would like to see the increases broken out by increases to the total wage and benefits package and the amount that ends up on salary and wages only.	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Western Loudoun Elementary Schools - Please provide the following cost analysis for each of the following elementary schools: Lincoln, Waterford, Hamilton, Aldie, Banneker a. Capital Costs (including the debt service for each school) b. Operation and Maintenance c. Pupil Transportation d. Administration, Attendance, Health (* please include the actual salaries and benefits per employee not hypothetical FTE's at the schools) e. Technology f. Instruction g. Facilities	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Western Loudoun Elemtary Schools - Please provide a percentage breakdown for the cost of each of these schools as a percentage of the overall LCPS budget.	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Teacher Screening Systems Ensuring Student Safety - Given recent news reports relating to fragmented systems for checking the backgrounds of educators, what programs and processes exist within LCPS to review/corroborate data reflecting teacher misconduct in other states or jurisdictions?	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Teacher Screening Systems Ensuring Student Safety - What type of background checks does LCPS require? In a recent USA Today article the Commonwealth of Virginia received a D rating on the ability and processes for conducting background checks and sharing disciplinary actions for teachers in the state	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Similar to the reallocation process for the Department of Instruction in the current budget proposal, has LCPS undertaken review of potential cost savings/financial efficiencies for each department that would assist in funding new requests in this year's proposed budget?	#1- Supplemental - 3/2/2016

FY 2017 Budget Question Inventory
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Board Member	Department/ Program	Date Received	Question	Packet Answered
Higgins	LCPS	2/26/2016	Please provide the amount of additional fees paid by parents under the following scenarios for the following schools: Heritage High School, Tuscarora High School, Loudoun County High School, Loudoun Valley High School, and Woodgrove High School. One Student, playing three sports*, in three AP classes, one driver to school Two Students, each playing two (four sports total)*, in two AP classes each (four AP classes total), one driver	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Since families are required to pay to see their children play high school athletics in the Loudoun County Public Schools system, please also include the cost of a season pass (admission fees) for each of the scenarios outlined above.	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Where do these fees go? What department/entity within LCPS expends these funds?	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	The FY17 Cost Per Pupil (CPP) by State Category for Loudoun is $13,334 Instruction - $10,718 Operation and Maintenance – $1,018 Pupil Transportation - $768 Administration, Attendance & Health - $468 Technology - $321 Facilities - $41 Please provide a comparison of these costs by category listed above for Arlington, Alexandria, Fairfax, Chesterfield and Prince William counties.	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Please list all "off budget" funds (including: buses, turf fields, OPEB, Health Care, Broad Run High School renovations, Potomac Falls renovations) received by LCPS from the BOS since 2012	#5 - 03/22/2016
Higgins	LCPS	2/26/2016	How many new teachers were hired by LCPS in the two previous fiscal years? How many of these new hires were previously teaching in other jurisdictions? Please list these jurisdictions.	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Turf Fields- Are schools with turf fields charging/renting these fields to other schools or outside groups? What are the rental fees? Where do these fees go? What departments/entities within LCPS expends these funds?	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Thomas Jefferson High School- How many Loudoun County students attend Thomas Jefferson High School? What is Loudoun County's cost per pupil including transportation costs?	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Assuming the BOS is unable to address moving funding forward in the CIP for all of the six schools requested by LCPS, what contingencies has LCPS made should this scenario prevail? (Trailers, boundary adjustments)	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Regarding inflation figures used in the LCPS budget presentation, what are the projections for each year? Please cites the sources for these figures.	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	On restoration for technology assistants what activities are not able to be completed with current staffing?	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	Please provide the history of funding for middle school deans for the prior two fiscal years.	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	What are LCPS busing/transportation expenses as compared to neighboring counties and school systems? (Fairfax, Prince William, Clarke and also Chesterfield)	#1- Supplemental - 3/2/2016

FY 2017 Budget Question Inventory
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Board Member	Department/ Program	Date Received	Question	Packet Answered
Higgins	LCPS	2/26/2016	What are the per gallon fuel costs budgeted vs. actual for gasoline and diesel in FY16, FY15, FY14, FY12?	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	What are the budgeted/projected fuel costs for gasoline and diesel for FY17?	#1- Supplemental - 3/2/2016
Higgins	LCPS	2/26/2016	In the January 7, 2016 proposed budget presentation (slide 17) a chart was provided illustrating the growth in population for English Language Learners, Special Education and Economically Challenged students for one period from FY2009 through FY2016. Please provide these statistics on a year-by-year basis for the same period.	#1- Supplemental - 3/2/2016
Higgins	LCPS	3/8/2016	Analysis was not provided for Lincoln Elementary School. Please provide this information. Please also include the debt service on Kenneth Culbert Elementary School. Capital Costs were not provided for any of the schools. Please have the respective budget departments of either LCPS or Loudoun County provide a listing of capital costs, costs attributed to the actual school building, for each school. Please also indicate if any of these schools are carrying outstanding debt related to the school building. If there are no capital costs associated with these schools, please indicate this.	Pending
Higgins	LCPS	3/8/2016	LCPS undertaken review of potential cost savings/financial efficiencies for each department that would assist in funding new requests in this year's proposed budget? Follow-Up Questions: o It was indicated that reviews were performed by each department. Please explain the process LCPS used for the review. Please provide the results of the reviews on a department-by-department basis. Please indicate the specific identified cost savings in each department. Please indicate where the identified savings were reallocated.	#4 - 3/14/2016
Higgins	LCPS	3/8/2016	The following analysis was provided to the question of what are the per gallon fuel costs budgeted vs. actual for gasoline and diesel in FY16, FY15, FY14, FY12. FY16 Budgeted -$3.48 Actual (YTD) - $1.66 FY15 Budgeted - $3.65 Actual - $2.36 FY14 Budgeted - $3.69 Actual - $3.20 FY13 Budgeted - $3.38 Actual - $3.27 FY12 Budgeted - $3.25 Actual - $3.15 o What were the total cost savings realized for fuel each year given the difference between the budgeted amount and actual amount of fuel costs? Please provide this on a yearly basis? o Where were these savings used/allocated within LCPS? o What is the FY17 budgeted per gallon fuel cost for gasoline and diesel? o What methodology do you use to project the per gallon fuel cost?	#4 - 3/14/2016

FY 2017 Budget Question Inventory
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Board Member	Department/ Program	Date Received	Question	Packet Answered
Higgins	Animal Services	3/8/2016	a. How many Animal Control Officers does the department employ? b. What is the average caseload for each officer? Roughly, how many cases is an officer handling on a weekly basis? c. Statistics are included in the budget that indicate the percentage of dog bites, investigations and routine calls that are resolved outside of court. Please discuss how decisions are made within the department that result in the Department pursuing criminal activity.	#4 - 3/14/2016
Higgins	CIP - Transportation	3/8/2016	CIP – Crosstrail Boulevard - Please provide the following information for this project; the CIP history including the reasoning for moving the project; a summary of the costs for the project; explanation for the cost increases, when the costs increases were identified. Please provide a status report of where we would have been in the project timeline and project costs had the project remained in the CIP for FY2017 as called for the FY2015 Adopted Fiscal Plan.	#4 - 3/14/2016
Higgins	CIP - Transportation	3/8/2016	Route 15 Funding – please outline the funding approach and options the County would pursue once identified traffic congestion options are identified.	#4 - 3/14/2016
Higgins	CIP - Transportation	3/8/2016	Please provide a list of transportation projects in the CIP that also have proffer funding attached to the project. Please provide the amount and source of the proffer funding for each project	#4 - 3/14/2016
Higgins	Transportation and Capital Infrastructure	3/8/2016	Traffic Calming Program - As this is a very effective program for many communities in Loudoun county, please provide a report of the current status of the program including staff and budget. What are recommendations for improving the program?	#4 - 3/14/2016
Letourneau	CIP - LCPS	2/16/2016	Could we accommodate ES-23 within FY19 if we swapped the ES Classroom Additions to FY21? What is the status of a site for this school?	2/23 FGOEDC CIP Packet
Letourneau	CIP - LCPS	2/16/2016	What is the status of a site for ES-31?	2/23 FGOEDC CIP Packet
Letourneau	CIP - LCPS	2/16/2016	Why is $1.75 million in proffer funding requested for construction at CS Monroe in FY17 with the balance proposed in 2021? Why does the proposed CIP maintain construction funding for FY21 while the LCPS CIP does not request this funding?	2/23 FGOEDC CIP Packet
Letourneau	CIP - LCPS	2/16/2016	Please provide more detailed information on the request for eight modular classrooms at Dulles North and Dulles South High Schools. This is requested separately and in addition to eight modular classrooms at Champe.	2/23 FGOEDC CIP Packet
Letourneau	CIP - LCPS	2/16/2016	How does the requested removal of modular classrooms at Briar Woods work in conjunction with the boundaries to be set for the new HS-11? Would these classrooms be able to be used elsewhere? Are they not projected to be needed again for Dulles North capacity in the future?	2/23 FGOEDC CIP Packet
Letourneau	CIP - Transportation	2/16/2016	In what scenario could funding for the Gum Spring/Evergreen Mills/Belmont Ridge Intersection Improvements be accommodated within the CIP?	2/23 FGOEDC CIP Packet

FY 2017 Budget Question Inventory
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Board Member	Department/ Program	Date Received	Question	Packet Answered
Letourneau	CIP - Transportation	2/16/2016	What is the estimated cost of widening Evergreen Mills Road to four lanes from Northstar Boulevard to Loudoun County Parkway as recently added to the CTP by the Board? In what scenario could this be accommodated in the CIP?	2/23 FGOEDC CIP Packet
Letourneau	CIP - Transportation	2/16/2016	Arcola Boulevard has been delayed by two years. Why was this project pushed out to full funding in 2020? Could this project be split into two sections (Rt. 50 to Dulles West Parkway and Dulles West Parkway to Evergreen Mills)? If split could the segment between Rt. 50 and Dulles West Parkway happen sooner? What is the status of any existing proffer on this project?	2/23 FGOEDC CIP Packet
Letourneau	CIP - Transportation	2/16/2016	Glascock Road/Dulles West Parkway has been delayed by two years. Why was the project pushed out further in the CIP? Could this segment with the segment of Arcola Boulevard from Rt. 50 to Dulles West Parkway be accommodated earlier in the CIP together? What is the status of any existing proffer on this project?	2/23 FGOEDC CIP Packet
Letourneau	CIP - Transportation	2/16/2016	Braddock/Summerall/Supreme Intersection Improvements are currently slated for local tax funding in FY19. Is there any proffer funding or other fund balance available to accelerate this project?	2/23 FGOEDC CIP Packet
Letourneau	LCPS	2/24/2016	In prior budget years I asked about LCPS providing trash disposal services for all County and school facilities. It was stated at the time that it would actually be more expensive to contract this service. Please provide the total cost break out for this service including staffing and capital costs as well as the costs for this to be contracted out.	#1- Supplemental - 3/2/2016
Letourneau	LCPS	2/24/2016	What is the average pay increase in your proposed salary scale? Be sure to include the increase that is realized by moving up a step from one year to the next. It appears that in addition to increasing the salaries at each step, there would be an increase seen by moving up a step as well.	#1- Supplemental - 3/2/2016
Letourneau	LCPS	2/24/2016	Does the quoted 2.2% average salary increase factor in the increase that is being used to fix the "sag" in the salary scale?	#1- Supplemental - 3/2/2016
Letourneau	LCPS	2/24/2016	What is the LCPS turnover rate for teachers? What percentage left for Fairfax? Arlington? Prince William?	#1- Supplemental - 3/2/2016
Letourneau	LCPS	2/24/2016	For the current school year, how many teachers did we gain from Fairfax? Arlington? Prince William? What percent of the experienced teachers hired into the system do each of these represent?	#1- Supplemental - 3/2/2016
Letourneau	Management and Budget	2/24/2016	What would be the savings in reducing the proposed 3% pay increase to 2.5%?	#1 - 3/01/2016
Letourneau	Mental Health, Substance Abuse and Developmental Services	2/24/2016	Please provide additional detail and background on the requested CLEAR positions. How many total calls were received in each of the last two fiscal years? of those calls How many were not able to be Answered during business hours?	#1 - 3/01/2016
Letourneau	Sheriff's Office	2/24/2016	Please provide a background on the history of requests for Cooks at the ADC. What is the current staffing level? How many prisoners are they serving? Could the County Central Kitchen and this function be consolidated for any efficiencies?	#1 - 3/01/2016

FY 2017 Budget Question Inventory
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Board Member	Department/ Program	Date Received	Question	Packet Answered
Letourneau	Fire, Rescue and Emergency Services	2/24/2016	Why is an Administrative Assistant and Payroll Accounts Assistant in Fire and Rescue requested at 1.07 FTE? Why not just 1 FTE?	#1 - 3/01/2016
Letourneau	Mental Health, Substance Abuse and Developmental Services	2/24/2016	How many inmates are on the waitlist for mental health and substance abuse services? How many NGRI individuals are in custody at any given time?	#1 - 3/01/2016
Letourneau	Family Services	2/24/2016	The EAP Specialist position justification states that without that being filled, $2,000 in local funding was spent. How much State money was used for the program? Is it anticipated that additional local funds may be lost without this position? How much?	#1 - 3/01/2016
Letourneau	General Services	2/24/2016	Please provide the job description for the Senior Facilities Program Manager position. Is this position actually performing maintenance or just coordinating and providing oversight?	#2 - 3/04/2016
Letourneau	County Administrator	2/24/2016	Funding is requested for a study of consolidating the ECC. Is there any ballpark on cost to actually consolidate? What are the anticipated benefits?	#1 - 3/01/2016
Letourneau	Economic Development	2/24/2016	Could the Department of Economic Development recommend guidelines for qualifying projects in the fast track process? With these guidelines could the number of projects be reduced and therefore no longer need a Development Process Specialist?	#1 - 3/01/2016
Letourneau	Community Corrections	2/24/2016	Community Corrections is requesting a Surveillance Officer. What is the current caseload in other jurisdictions? Are these state funded positions?	#3 - 3/09/2016
Letourneau	Fire, Rescue and Emergency Services	2/24/2016	What is the current process and staffing for quality assurance in Fire and Rescue?	#1 - 3/01/2016
Letourneau	Commissioner of the Revenue	2/24/2016	How many DMV select transactions are completed through the Commissioner of the Revenue's Office? What are the costs of offering this service? How much revenue do we see from this?	#2 - 3/04/2016
Letourneau	Sheriff's Office	2/24/2016	What is the current workload on the Community Policing Officer in Dulles South? How many cases are they handling? How much time is spent in the Brambleton area versus South Riding?	#2 - 3/04/2016
Letourneau	Sheriff's Office	2/24/2016	Would there be a cost benefit in contracting out security services currently handled by the Executive Detail Deputies?	#3 - 3/09/2016
Letourneau	Sheriff's Office	2/24/2016	Has there been an increase in Juvenile/Sex Crimes? How many cases are handled by the each year for the past four fiscal years?	#1 - 3/01/2016
Letourneau	Sheriff's Office	2/24/2016	Please explain the need for a sworn position to be handling ADC technology support.	#2 - 3/04/2016
Letourneau	County Administrator	2/24/2016	Please provide a staffing breakdown and responsibilities within the Public Affairs and Communications Office.	#2 - 3/04/2016
Letourneau	Transportation and Capital Infrastructure	2/24/2016	Would the Regional Programs Coordinator position in DTCI be replacing the staff currently representing the County at regional meetings?	#2 - 3/04/2016
Letourneau	Mental Health, Substance Abuse and Developmental Services	2/24/2016	Please describe the need for residential support in Mental Health. Are these positions to address individuals currently on a waitlist? How extensive is the waitlist? How long would someone need to wait for a spot to open up?	#1 - 3/01/2016

FY 2017 Budget Question Inventory
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Board Member	Department/ Program	Date Received	Question	Packet Answered
Letourneau	Parks, Recreation and Community Services	2/24/2016	What would the cost be to contract out field renovation staff versus hiring within?	#2 - 3/04/2016
Letourneau	Parks, Recreation and Community Services	2/24/2016	There was a staffing augmentation in Parks and Rec associated with the field improvement initiative. How many positions were added, how are those positions currently being utilized?	#2 - 3/04/2016
Letourneau	Treasurer	2/24/2016	What has caused the number of approved refunds to be so drastically reduced within the Treasurer's Office?	#1 - 3/01/2016
Letourneau	General Services	2/24/2016	In prior budget years I asked about the fact that LCPS provides trash disposal services for all County and school facilities. Could the County assume responsibility for this service at a reduced cost over the current arrangement?	#3 - 3/09/2016
Letourneau	Board of Supervisors	2/25/2016	What are the district budgets for the Boards in Fairfax and Prince William Counties?	#2 - 3/04/2016
Letourneau	LCPS	3/2/2016	Explain how the revision to the teacher salary schedule would increase competitiveness for teachers at a Masters plus step 10. Does the revision increase the salaries of other teachers as well?	#4 - 3/14/2016
Letourneau	Sheriff's Office	3/7/2016	What is the attrition rate for FY14 and FY15 in the Sheriff's Office? Please break this number down by operating area (deputy, admin, etc.). Provide a breakdown on what surrounding jurisdictions LCSO staff left to work for. How many experienced (law enforcement for another locality) staff members were recruited to LCSO in FY14 and FY15? From what jurisdictions did these new staff members come from? Break this number down by operating area (deputy, admin, etc.).	#5 - 03/22/2016
Letourneau	Mental Health, Substance Abuse and Developmental Services	3/7/2016	What is the ratio of mental health employees to inmates? How does this compare to neighboring jurisdictions?	#4 - 3/14/2016
Meyer	CIP - Transportation	2/16/2016	In the adopted FY16 budget, Prentice Drive is in the FY 2018-2020 CIP. Can we switch the funding for Prentice Drive to Shellhorn Road?	2/23 FGOEDC CIP Packet
Meyer	CIP - Transportation	2/16/2016	After funding for Prentice Drive is diverted to Shellhorn Road, Shellhorn Road would now have construction funding beginning in FY 2018. What would the construction timeline be with this funding schedule? Is there any possibility to advance the funding or construction schedule earlier than FY 2018?	2/23 FGOEDC CIP Packet
Meyer	LCPS	3/2/2016	If a site was identified for ES31 within the next 3-6 months, how quickly could construction begin?	#4 - 3/14/2016
Meyer	Mental Health, Substance Abuse and Developmental Services	3/7/2016	What is the rate of calls answered in the front office of the Department in neighboring jurisdictions?	#4 - 3/14/2016
Randall	CIP - LCPS	2/23/2016	When ES-23 or ES-31 is built, it is projected there will be 682 seats available in 2018. When both schools are built in 2021, there will be 1,423 seats available. This equates to more than a school and a half. Why the need for two elementary schools in Dulles North?	#1- Supplemental - 3/2/2016

FY 2017 Budget Question Inventory
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Board Member	Department/ Program	Date Received	Question	Packet Answered
Randall	CIP - LCPS	2/23/2016	In Dulles South, the critical need is the middle school (MS-7) and high school (HS-9). Please give the status of land acquisition for HS-9.	#1- Supplemental - 3/2/2016
Randall	CIP - LCPS	2/23/2016	The county has completed a land inventory before for LCPS. What is the process for this inventory and what staffing do you require?	#1- Supplemental - 3/2/2016
Randall	CIP - LCPS	2/23/2016	When ES-28 is accelerated to open in 2018, 782 seats will be available. Can a boundary adjustment in Dulles South elementary schools meet the need?	#1- Supplemental - 3/2/2016
Randall	CIP - LCPS	2/23/2016	Please give your expectations of the Boundary Line Adjustment Central Loudoun Area Elementary School Attendance Zones. Will this adjustment have an impact on the Dulles North and Dulles South elementary schools?	#1- Supplemental - 3/2/2016
Randall	CIP - LCPS	2/23/2016	Buffalo Trail Elementary is the largest elementary school in Loudoun County. This school has been an overflow school for years. What is the true boundary for Buffalo Trail? When Madison Trust Elementary opens in Dulles North fall 2016, will the enrollment numbers decline?	#1- Supplemental - 3/2/2016
Randall	CIP - Transportation	2/23/2016	Should the Town of Hillsboro Traffic calming project on Route 9 be moved up to FY 2017 to coincide with sewer and water line installation?	3/08 FGOEDC CIP Packet
Randall	CIP - Transportation	2/23/2016	Given that Prince William County has indicated they are taking the Bi-County Park Way off of their County Wide Transportation plan does Northstar from Tall Cedars Parkway to Braddock Road need to be four lanes or is a two lane road sufficient?	3/08 FGOEDC CIP Packet
Randall	Planning and Zoning	2/24/2016	How many housing units have been approved to be built as of March 1, 2016? In other words, how many homes county wide are in the "pipeline" to be built? (This question does not include any homes that can be built by-right)	#2 - 3/04/2016
Randall	Planning and Zoning	2/24/2016	What is the estimated population for the County of Loudoun in the year 2020?	#1 - 3/01/2016
Randall	Management and Budget	2/24/2016	Is it possible to consider the County of Loudoun and Loudoun County Public Schools merging some government responsibilities such as Vehicle Maintenance, Information Technology (Purchasing and Support) and Land Acquisition? Of course, this would happen through attrition, retirement or employee separation and NOT through a reduction in force policy.	#5 - 03/22/2016
Randall	Revenue	2/24/2016	Please calculate the adjusted tax rates of $1.15, $1.16 and $1.17 using the following criteria.	#1 - 3/01/2016
Randall	Mental Health, Substance Abuse and Developmental Services	2/24/2016	Can you explain the impact on a client who is seeking MHSADS services if they call MHSADS and receive an answering machine vs. a trained clinician answering the call? What is the current call volume and can you compare it to the call volume from FY 2010-2015?	#1 - 3/01/2016
Randall	Planning and Zoning	2/24/2016	Understanding the RGP was adopted in 2001 and has not been revisited in fifteen years, why can't existing county staff fulfill the duties of a hired consultant?	#1 - 3/01/2016

FY 2017 Budget Question Inventory
(yellow highlight indicates answer included in this packet)

Board Member	Department/ Program	Date Received	Question	Packet Answered
Randall	Community Corrections	2/24/2016	Understanding the case load of the current CCSO officer increased 61% from FY 2014-2015, and understanding the caseload of 71 clients exceeds the Virginia Department of Criminal Justice Services recommendations (which is 60 clients), can we estimate how large this case load will be by FY 2018? Can a part-time person reasonably be expected to manage that caseload?	#3 - 3/09/2016
Randall	Economic Development	2/24/2016	The Department of Economic Development has been very successful over the past ten years. Why is the Fast Track program being requested by the E.D. Department when it is already staffed in the Department of Planning & Zoning? How will granting this position allow the E.D Department to increase business revenue in Loudoun County?	#1 - 3/01/2016
Randall	Parks, Recreation and Community Services	2/24/2016	Parks Recreation and Community Service Adaptive Recreation Camp Staff (page E-33). This items states that, "customer demand is high for this program." Can PRCS quantify what this statement means and can PRCS provide insight into the number of clients treated in FY 2015-2016 vs FY 2010-2015? Why has this fee increased and is this increase just for clients who are being served in the Adaptive Recreation Program? Are any of these services being subsidized by other funds (private and public)?	#1 - 3/01/2016
Randall	Mental Health, Substance Abuse and Developmental Services	2/24/2016	Mental Health, Substance Abuse and Developmental Services Residential Support (page E-34). Is this enhancement requested because a new group home facility will be opened, or will these additional positions work in group homes that are already at capacity (serving 85 individuals), thus giving MHSADS the opportunity to serve more clients in already existing facilities? If MHSADS plans to open a new group home, are these additional positions still requested if the CIP for a new group home is denied?	#1 - 3/01/2016
Randall	Management and Budget	2/24/2016	This request states enhancement will "enable County Leadership to more fully use and rely on improved performance management and measurement in making data driven resource and policy decisions." Does this mean that decisions will be made using evidence based criteria and if so can this position financially benefit the County of Loudoun by determining inefficiencies in county government? In short, is there an auditing component to this position?	#1 - 3/01/2016
Randall	Library Services	2/24/2016	As this would be the first Loudoun County Library to have expanded hours, can you detail how expanded hours will benefit Sterling and the county as a whole?	#2 - 3/04/2016
Randall	Non-Profit/Regional/Intgov Org Contributions	2/24/2016	Below is the table that details Loudoun's decreased expenditures to non-profits for the last thirteen years. Is it possible to ESTIMATE how much revenue Loudoun's nonprofits save the county in services and goods? If Loudoun's nonprofit community received a budget increase of $1,000,000, what increased or expanded services can Loudoun County expect the nonprofits to provide?	#4 - 3/14/2016

FY 2017 Budget Question Inventory
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Board Member	Department/ Program	Date Received	Question	Packet Answered
Randall	LCPS	2/24/2016	What is the estimated dollar amount to fund the following items? a. Full Day Kindergarten as proposed by Dr. Williams and the Loudoun County School Board for 75% of eligible students. b. Teacher and employee pay raises and benefits. c. Restore all Middle School Dean positions.	#1- Supplemental - 3/2/2016
Randall	LCPS	2/24/2016	What is the estimated student population (public school) in the year 2020?	#1- Supplemental - 3/2/2016
Randall	Revenue	2/25/2016	What would the tax rate have needed to be set at last year to fully fund the budget for FY16, had the fund balance not been used?	#1 - 3/01/2016
Randall	LCPS	3/2/2016	What are the options for artificial turf fields other than the current material?	#4 - 3/14/2016
Randall	LCPS	3/2/2016	How are determinations of school space made? Who makes them? To whom in the school system should suggestions and question on the Dominion HS space be sent? This inquiry comes out of a community meeting held recently about Dominion High School and the future of the existing lab space that will most likely be converted to another use once the Academies of Loudoun opens.	#4 - 3/14/2016
Randall	LCPS	3/2/2016	What is the cost of maintaining modular classrooms versus constructing additional classrooms?	#4 - 3/14/2016
Randall	Sheriff's Office	3/7/2016	Provide a breakdown of the costs associated with a Traffic Safety Deputy position	#4 - 3/14/2016
Saines	LCPS	3/2/2016	What percentage of LCPS teachers live outside Loudoun County?	#4 - 3/14/2016
Umstattd	LCPS	2/11/2016	Cost for step increases for all eligible employees as well as a teacher salary scale adjustment to improve competitiveness	#1 - 3/01/2016
Umstattd	LCPS	2/11/2016	Cost for maintaining or reducing class sizes in the face of 3.8% enrollment growth	#1 - 3/01/2016
Umstattd	LCPS	2/11/2016	Cost for providing full day kindergarten access for 75% of students	#1 - 3/01/2016
Umstattd	Finance and Procurement	2/24/2016	Is it possible or legal to write school bond questions in such a way that a new high-school slated to get 2 turf fields could be provided with one turf field and the other turf field could be dedicated to one of the schools without any turf fields? A broader question is: can new schools be built with fewer amenities so that older schools can be provided with some amenities? Whose decision would this be? County staff in writing bond language or LCPS?	#2 - 3/04/2016
Umstattd	Management and Budget	2/26/2016	Does the Board of Supervisors, without the agreement of the School Board, have the authority to directly donate funds to Catoctin ES for the construction of an accessible playground?	#5 - 03/22/2016
Umstattd	Transportation and Capital Infrastructure	3/3/2016	Is the "Proffer Fund" (example: https://www.loudoun.gov/documentcenter/view/11368) included in the Proposed Fiscal Plan from past years now being called the "Public Facilities Fund" in the FY17 Budget (p. 14-19)? If not, how is the Proffer Fund incorporated into the Budget? Or isn't it?	#2 - 3/04/2016

FY 2017 Budget Question Inventory
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Board Member	Department/ Program	Date Received	Question	Packet Answered
Umstattd	Mental Health, Substance Abuse and Developmental Services	3/7/2016	MHSADS has a high vacancy rate. MHSADS is requesting 6.0 FTE in residential. Rather than request additional positions, why not increase the salary on the advertised positions to reduce existing vacancies or increase salaries of current staff to improve retention?	#4 - 3/14/2016
Volpe	CIP - LCPS	2/18/2016	Regarding the installation of synthetic turf at the four remaining high schools, would the Finance Committee review the following options: 1. Scheduling one school each year for installation based on oldest school to newest school by age. 2. Scheduling two schools in one fiscal year and then the other two schools the next year. 3. Scheduling all four schools in one fiscal year earlier than	FGOEDC CIP Supp Packet
Volpe	LCPS	2/24/2016	Please provide a list of all public schools, when they were built, and what, if any renovations have been provided at each school and in what year(s).	#1- Supplemental - 3/2/2016
Volpe	LCPS	2/24/2016	Please provide a list of both CIP and CAPP proposed items to be performed at each school in the County for FY17-FY22. Include in this list what monetary percentage expenditures will be per school.	#1- Supplemental - 3/2/2016
Volpe	LCPS	2/24/2016	From my understanding, a consultant has been hired by LCPS to survey each of the schools and provide an "inventory" of repairs/renovations needed. Please advise of the status of this survey and when the report will be complete. If the report is complete, please provide a copy.	#1- Supplemental - 3/2/2016
Volpe	LCPS	3/2/2016	Artificial Turf Fields: a. Confirm that LCPS is not charging their own schools for use of turf fields b. Are LCPS schools getting priority over private paying organizations for artificial turf field use? c. Are any LCPS teams paying for their own use of private fields?	#4 - 3/14/2016
Volpe	LCPS	3/2/2016	Why did LCPS change from leasing buses to purchasing buses? Would it be cheaper to lease buses?	#4 - 3/14/2016
Volpe	Sheriff's Office	3/7/2016	What is the Sheriff's perspective on Reserve Deputy Programs?	#4 - 3/14/2016